Scottish Agritourism Growth Tracker

2021 Inaugural Report



Preprepared by VisitScotland on behalf of Scottish Agritourism Final Report - March 2022



Contents

Executive Summary	4
Introduction	6
Section 1: Profile	7
Section 2: Nature of Activities	19
Section 3: Business Performance	23
Section 4: Impact & Value	25
Section 5: 2020 Business Performance	29
Section 6: Future Plans	35
Section 7: Suggested Government Policies for Sector Development	36
Section 8: Sustainability Practices	39
Section 9: Marketing; Memberships; Certifications; Key Meetings	42

Disclaimer: VisitScotland has published this report in good faith to update stakeholders on its activity. VisitScotland has taken all reasonable steps to confirm the information contained in the publication is correct. However, VisitScotland does not warrant or assume any legal liability for the accuracy of any information disclosed and accepts no responsibility for any error or omissions. Images © Go Rural / Craig Stephen Photography / VisitScotland

Cover image, Duncan Family Farms © Go Rural/Craig Stephen Photography

Summary of tables / graphs

EX.1: Key Performance Indicators	5
1.1: Location of Current & Potential Agritourism Businesses	7
1.3: Nature of Agritourism Activities by Enterprise Agency Area	10
1.4: Nature of Agritourism Activities by Former Scottish Tourist Board Area	11
1.5: Nature of Agritourism Activities by Local Authority Area	12
1.7: Farm Size	13
1.8: Grouped Main Agricultural Activities	14
1.9: Main Agricultural Activities	14
1.10: Sales of Produce Direct to Consumer (all farms)	15
1.11: Method of Sales of Produce Direct to Consumer (all farms)	15
1.12: Future Plans - Selling Produce Directly to Consumers (all farms)	16
1.13: Currently Process Produce on the farm (all farms)	16
1.14: Agritourism Businesses - Eating Produce Onsite	17
1.15: Why Can't you Eat Produce Onsite	17
1.16: Agritourism Business Birth Year	18
1.18: Agritourism Business Relationship with Farm Business	18
1.17: Agritourism Operational Months	18
2.1: Involved in Agritourism Activity	19
2.2: Nature of Activities	20
2.3: Operators of Agritourism Business	21
2.4: Future Operators of Agritourism Business	21
2.5: Timeframe of Planned Activities	21
2.6: Barriers to Agritourism - Reasons Not Currently in Agritourism	22

3.1: Turnover & Estimated Current & Future Value	23
3.2: Profit (turnover/ net profit)	24
3.3: Current & Potential Agritourism Assets	24
4.1: Visitor Numbers	25
4.2: Visitor Origin Pre & During Covid-19	25
4.4: Are Family Members Paid for their Work?	27
4.5: Capital Investment	27
4.6: Businesses with more than one Director or Partner	27
4.7: Applied for Capital Grants (past 20 years)	28
4.8: Capital Grants Received to Develop Agritourism	28
5.1: Closed During Covid-19	29
5.2: Status of Closure: Fully Closed/ Partially Closed/ Unsure	30
5.3: Covid-19 Impact on Turnover & Profit Compared to Previous FY	31
5.4: Types of Covid-19 Financial Support Received	32
5.5: Value of Support Received	33
5.6: Turnover Expectations for this Financial Year	34
6.1: Nature of Activities - Planning to be involved	35
8.1: Sustainability Practices	39
9.1: Business Promotion	42
9.2: Online – Sales & Bookings	42
9.3: Quality Assurance (Agritourism only)	43
9.4: Organic Certification	43
9.5: Part of the Green Tourism Scheme	43
9.6: Attendance at Scottish Enterprise Agritourism Monitor Farm Meetings	43

Executive Summary

Agritourism Strategic Direction to 2030

Scotland's Agritourism Strategy¹ aims to ensure the sector has 'a long-term sustainable future that delivers a high quality, authentic visitor experience with agriculture and food and drink at its core, sustaining the future of family farms in Scotland contributing to the rural economy and positioning Scotland as a key player in global agritourism'.

It is known that there are around 500 businesses currently operating in the sector. The 'ambition for the sector is to have 1,000 Scottish farming and crofting enterprises offering an agritourism experience with at least 50% providing a food and drink element by 2030.'

Agritourism Growth Tracker Purpose

The Agritourism Growth Tracker provides the tool to monitor progress towards these high-level targets along with numerous other factors that will provide vital information to help steer and maximise the sustainable development of the sector in the coming years.

Baseline Position

This inaugural Growth Tracker sets a baseline position for Scottish Agritourism. Future iterations will show progress against the data contained in this report and provide qualitative information to explain barriers to development and identify emerging opportunities with further growth potential.

The Growth Tracker demonstrates Scotland's agritourism sector provides significant opportunity for Scotland's farms, rural communities and visitor economy.

Agritourism is an important contributor to national and regional inclusion, diversity and economic development objectives by providing:

- an important stimulus to Scottish food and drink sales and national food tourism
- equal and inclusive employment opportunities for men and women which are available to all age profiles and skill levels
- a sustainable core domestic based visitor market
- strong growth expectations and profitability levels
- new revenue streams to cross fund agricultural activities
- vital family and external employment opportunities in rural areas
- commercial and entrepreneurial opportunities to strengthen rural communities
- high levels of historic and planned investment to support other rural businesses and supply chain rural jobs
- A successful agritourism sector also helps re-build demand and consumer loyalty for food grown and reared on Scottish farms.

¹ Scotland's Agritourism Growth Strategy | VisitScotland.org

Key Performance Indicators

Key Performance Indicators (KPIs) have been identified to help articulate the value and importance of agritourism, monitor performance and project the scale of future impacts. The initial list of indicators provided in Table EX.1 will be developed in future iterations.

EX.1: Key Performance Indicators

	Baseline Value ²				
KPI Area	% / No. / £	No. Responses			
Visitor Numbers					
Average visitor numbers per agritourism business p.a.	5,496	105			
Turnover					
Average turnover per agritourism business p.a.	£120,592	56			
Employment					
Average FTE jobs per agritourism business	3.4	90			
Food & Drink					
% of farms that sell produce direct to customers	35%	63			
% of farms that process produce on their farm	15%	26			
% of agritourism business that cater for produce being eaten onsite	40%	47			

Note: Sector value estimates and 2030 forecast value is provided in Table 3.1 Executive Summary

² Respondents were asked to provide performance information for a 'normal year'. If they started their agritourism activities or farm retail post March 2020 they were asked to provide any relevant performance information.

Introduction

This report reflects the findings of the inaugural Scottish Agritourism Growth Tracker Survey. The survey was open to all farm businesses and received responses from farm businesses that currently operate, are considering operating or have previously operated an agritourism or farm retail business.

The Growth Tracker has informed the development of the Agritourism Growth Strategy and sets a baseline to measure progress in the sector in the coming years.

Response Rate

The findings are based on the responses of 179 farms, two third of which are actively involved in agritourism, with one third considering agritourism.

There is thought to be between 500 to 700 active agritourism operators in Scotland³. Scottish Agritourism and VisitScotland are actively encouraging agritourism businesses to take up a free business listing on VistScotland.com⁴ to help establish a robust baseline figure for active operations.

An initial review of the profiles of respondents suggests a number of large established agritourism operators have not taken part in the survey. Indeed, almost half of responses are from small to medium size agritourism businesses that have only become operational since 2014. The findings are however considered to be broadly representative of the sector and represent the profile and views of operators most likely to engage in the future development of the sector.

Report Structure

This detailed profiling report complements the Agritourism Emerging Themes report completed in September 2021.

The analysis broadly follows the structure of the survey questionnaire:

- Section 1: Profile
- Section 2: Nature of Activities
- Section 3: Business Performance
- Section 4: Impact & Value
- Section 5: 2020 Business Performance
- Section 6: Future Plans
- Section 7: Government Policies to Support Sector Development
- Section 8: Sustainability Practices
- Section 9: Other (Marketing; Memberships; Certifications; Key Meeting attendance)

³ Equivalent response rate: 36% for 500 and 26% for 700. Margin of error at 95% confidence level: 5.87 for 500 and 6.32 for 700. Source: www.smartsurvey.co.uk/margin-of-error-calculator

⁴ https://www.visitscotland.org/supporting-your-business/marketing/opportunities/national-tourism-website

Section 1: Profile

The location of business respondents has been split into those actively involved in agritourism and those considering agritourism⁵ and then grouped into Scottish Enterprise Agency geographies and Scottish Tourist Board Area (to align with official visitor statistics).

The results are slightly skewed by the size of each enterprise area (south of Scotland for example only has two local authority areas). However, there is relatively broad coverage across all three enterprise areas and each Scottish Tourist Board area. Interestingly the share of businesses considering agritourism broadly matches those already operating (Table 1.1).

Table 1.2 provides the same breakdown by Scottish local authority area. Unsurprisingly agritourism businesses and intent is more prominent in rural geographies that are traditionally characterised by agricultural activity.

1.1: Location of Current & Potential Agritourism Businesses

Location of Current & Potential Agritourism Businesses		lved in ourism		olved but gagritourism	Total responses		
Area	No.	%	No.	%	No.	%	
Scotland Enterprise Agency Level							
South of Scotland Enterprise*	16	14%	8	13%	24	13%	
Highlands & Islands Enterprise **	35	30%	16	26%	51	28%	
Scottish Enterprise***	67	57%	37	61%	104	58%	
Total	118	100%	61	100%	179	100%	
Scottish Tourist Board Area (in line with official visitor statistics)							
Highlands and Islands	21	18%	13	21%	34	19%	
Aberdeen and Grampian	17	14%	8	13%	25	14%	
Angus and Dundee	5	4%	4	7%	9	5%	
Perth & Kinross	10	8%	9	15%	19	11%	
Fife	9	8%	1	2%	10	6%	
Edinburgh and Lothians	7	6%	3	5%	10	6%	
Argyll, The Isles, Loch Lomond, Stirling and Trossachs	19	16%	7	11%	26	15%	
Greater Glasgow and Clyde Valley	10	8%	5	8%	15	8%	
Ayrshire and Arran	4	3%	3	5%	7	4%	
South of Scotland	16	14%	8	13%	24	13%	
Total	118	100%	61	100%	179	100%	

* South of Scotland Enterprise is Scottish Borders and Dumfries and Galloway

** Highlands and Islands Enterprise covers whole of Highlands, Islands and Argyll & Bute and Moray local authority areas

*** Scottish Enterprise covers central Scotland and Aberdeen City and Shire local authority areas

⁵ Please note all 61 respondees not actively involved are considering agritourism in the future. There were no responses from businesses not considering agritourism to skew the analysis

1.2: Location of Current & Potential Agritourism Businesses

	Involved in a	agritourism	Not invol considering		Total responses		
Local Authority Area	No.	%	No.	%	No.	%	
Aberdeenshire	14	12%	8	13%	22	12%	
Angus	5	4%	4	7%	9	5%	
Argyll & Bute	11	9%	3	5%	14	8%	
City of Edinburgh	1	1%	0	0%	1	1%	
Clackmannanshire	1	1%	0	0%	1	1%	
Dumfries & Galloway	8	7%	6	10%	14	8%	
East Ayrshire	0	0%	1	2%	1	1%	
East Dunbartonshire	1	1%	0	0%	1	1%	
East Lothian	4	3%	1	2%	5	3%	
Fife	9	8%	1	2%	10	6%	
Highland	17	14%	10	16%	27	15%	
Inverclyde	1	1%	0	0%	1	1%	
Midlothian	1	1%	1	2%	2	1%	
Moray	3	3%	0	0%	3	2%	
Na h-Eileanan Siar	0	0%	2	3%	2	1%	
North Ayrshire	0	0%	1	2%	1	1%	
North Lanarkshire	2	2%	0	0%	2	1%	
Orkney Islands	3	3%	0	0%	3	2%	
Perth & Kinross	10	8%	9	15%	19	11%	
Renfrewshire	0	0%	1	2%	1	1%	
Scottish Borders	8	7%	2	3%	10	6%	
Shetland Islands	1	1%	1	2%	2	1%	
South Ayrshire	4	3%	1	2%	5	3%	
South Lanarkshire	5	4%	3	5%	8	4%	
Stirling	7	6%	4	7%	11	6%	
West Dunbartonshire	1	1%	1	2%	2	1%	
West Lothian	1	1%	1	2%	2	1%	
Total	118	100%	61	100%	179	100%	

Note: No survey responses received from: Dundee City, City of Glasgow, Aberdeen City, East Renfrewshire, Falkirk

Nature of Agritourism Activities

Tables 1.3, 1.4 and 1.5 show the availability of agritourism activities and product offer by enterprise area, former Scottish Tourist Board Area and Scottish local authority area.

Conditional formatting has been applied to help identify where there are high and low concentrations of agritourism activities across the various geographies. Dark green identifies high concentration and light green identifies low concentrations.

Enterprise Agency

The Scottish Enterprise Agency area has the highest concentration of agritourism activities. This is perhaps unsurprising given the number of local authority areas contained within this north east and central Scotland geography.

Former Scottish Tourist Board Area

Analysis by Former Scottish Tourist Board Area begins to show a more interesting pattern of agritourism businesses across Scotland. There is a relatively high concentration of agritourism businesses in Aberdeen and Grampian; the Highlands and Islands; the South of Scotland and Argyll, The Isles, Loch Lomond, Stirling and Trossachs.

Local Authority Area

Local authority analysis shows Aberdeenshire has the highest concentration of agritourism businesses across most activity categories.

This fairly disaggregated local authority analysis also identifies pockets of activity e.g. festivals and events in Fife and Perth and Kinross. It also shows agritourism activities such as glamping are more evenly distributed throughout Scotland.

Clearly the area analysis in Tables 1.3, 1.4 and 1.5 will become more relevant and provide opportunities for more detailed granular analysis as a greater proportion of agritourism businesses submit completed Growth Tracker questionnaires.



1.3: Nature of Agritourism Activities by Enterprise Agency Area (dark green: high concentration / light green: low concentration)

	On farm cafes and restaurants, pop up food	Farm tours/ experiences, including wildlife tours	Children's farm parks or children themed events	On farm events space for weddings, conferences, etc.	Action and adventure sports hosted by farmer/ farm employees	Festivals and events	Glamping, huts, yurts, wigwams, teepees, etc.	Farmhouse B&B	Self-catering in farm cottages or farmhouse	Self-catering in lodges or other larger new build	Caravan site/ camping -	Hotel / restaurant with rooms	Other accommodation (please specify)	Other (please specify)
	26 venues	46 venues	6 venues	17 venues	4 venues	13 venues	31 venues	9 venues	56 venues	25 venues	7 venues	1 venue	6 venues	16 venues
HIE	15%	22%	0%	0%	50%	8%	19%	11%	43%	24%	29%	0%	17%	31%
South of Scotland Enterprise	12%	13%	0%	12%	0%	0%	16%	22%	11%	12%	29%	0%	0%	19%
Scottish Enterprise	73%	65%	100%	88%	50%	92%	65%	67%	46%	64%	43%	100%	83%	50%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%



1.4: Nature of Agritourism Activities by Former Scottish Tourist Board Area (in line with official visitor statistics)

	On farm cafes and restaurants, pop up food	Farm tours/ experiences, including wildlife tours	Children's farm parks or children themed events	On farm events space for weddings, conferences, etc.	Action and adventure sports hosted by farmer/ farm employees	Festivals and events	Glamping, huts, yurts, wigwams, teepees, etc.	Farmhouse B&B	Self-catering in farm cottages or farmhouse	Self-catering in lodges or other larger new build	Caravan site/ camping -	Hotel / restaurant with rooms	Other accommodation (please specify)	Other (please specify)
	26 venues	46 venues	6 venues	17 venues	4 venues	13 venues	31 venues	9 venues	56 venues	25 venues	7 venues	1 venue	6 venues	16 venues
Highlands and Islands	4%	13%	0%	0%	50%	0%	13%	11%	23%	16%	14%	0%	17%	25%
Aberdeen and Grampian	35%	15%	33%	18%	0%	38%	10%	0%	7%	16%	0%	100%	33%	13%
Angus and Dundee	4%	4%	0%	0%	0%	0%	6%	11%	4%	12%	0%	0%	0%	6%
Perth & Kinross	12%	15%	0%	35%	25%	23%	10%	11%	14%	8%	14%	0%	17%	19%
Fife	12%	4%	0%	6%	25%	23%	3%	22%	4%	16%	14%	0%	0%	0%
Edinburgh and Lothians	12%	7%	33%	18%	0%	8%	3%	0%	4%	0%	0%	0%	17%	0%
Argyll, The Isles, Loch Lomond, Stirling and Trossachs	4%	17%	0%	6%	0%	8%	23%	11%	27%	8%	29%	0%	17%	13%
Greater Glasgow and Clyde Valley	4%	9%	33%	6%	0%	0%	10%	11%	5%	4%	0%	0%	0%	6%
Ayrshire and Arran	4%	2%	0%	0%	0%	0%	6%	0%	2%	8%	0%	0%	0%	0%
South of Scotland	12%	13%	0%	12%	0%	0%	16%	22%	11%	12%	29%	0%	0%	19%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

1.5: Nature of Agritourism Activities by Local Authority Area (dark green: high concentration / light green: low concentration)

	On farm cafes and restaurants, pop up food	Farm tours/ experiences, including wildlife tours	Children's farm parks or children themed events	On farm events space for weddings, conferences, etc.	Action and adventure sports hosted by farmer/farm employees	Festivals and events	Glamping, huts, yurts, wigwams, teepees, etc.	Farmhouse B&B	Self-catering in farm cottages or farmhouse	Self-catering in lodges or other larger new build	Caravan site/ camping	Hotel / restaurant with rooms	Other accommodation (please specify	Other (please specify)
	26 venues	46 venues	6 venues	17 venues	4 venues	13 venues	31 venues	9 venues	56 venues	25 venues	7 venues	1 venue	6 venues	16 venues
Aberdeenshire	27%	13%	33%	18%	0%	31%	10%	0%	5%	16%	0%	100%	33%	6%
Angus	4%	4%	0%	0%	0%	0%	6%	11%	4%	12%	0%	0%	0%	6%
Argyll & Bute	4%	7%	0%	0%	0%	0%	6%	0%	18%	8%	14%	0%	0%	0%
City of Edinburgh	4%	2%	17%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Clackmannanshire	0%	0%	0%	0%	0%	0%	3%	0%	0%	0%	0%	0%	0%	0%
Dumfries & Galloway	8%	7%	0%	0%	0%	0%	6%	11%	5%	8%	14%	0%	0%	6%
East Ayrshire	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
East Dunbartonshire	0%	0%	0%	0%	0%	0%	0%	0%	0%	4%	0%	0%	0%	0%
East Lothian	8%	4%	17%	12%	0%	8%	3%	0%	2%	0%	0%	0%	17%	0%
Fife	12%	4%	0%	6%	25%	23%	3%	22%	4%	16%	14%	0%	0%	0%
Highland	4%	9%	0%	0%	50%	0%	10%	11%	18%	16%	14%	0%	17%	25%
Inverclyde	0%	2%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Midlothian	0%	0%	0%	0%	0%	0%	0%	0%	2%	0%	0%	0%	0%	0%
Moray	8%	2%	0%	0%	0%	8%	0%	0%	2%	0%	0%	0%	0%	6%
Na h-Eileanan Siar (the Outer Hebrides)	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
North Ayrshire	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
North Lanarkshire	4%	2%	17%	0%	0%	0%	3%	0%	2%	0%	0%	0%	0%	0%
Orkney Islands	0%	2%	0%	0%	0%	0%	3%	0%	5%	0%	0%	0%	0%	0%
Perth & Kinross	12%	15%	0%	35%	25%	23%	10%	11%	14%	8%	14%	0%	17%	19%
Renfrewshire	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Scottish Borders	4%	7%	0%	12%	0%	0%	10%	11%	5%	4%	14%	0%	0%	13%
Shetland Islands	0%	2%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
South Ayrshire	4%	2%	0%	0%	0%	0%	6%	0%	2%	8%	0%	0%	0%	0%
South Lanarkshire	0%	4%	17%	6%	0%	0%	6%	11%	2%	0%	0%	0%	0%	6%
Stirling	0%	11%	0%	6%	0%	8%	13%	11%	9%	0%	14%	0%	17%	13%
West Dunbartonshire	0%	0%	0%	0%	0%	0%	0%	0%	2%	0%	0%	0%	0%	0%
West Lothian	0%	0%	0%	6%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

Type of Business

The majority (72%) of businesses involved in agritourism are farm businesses. Around one in five are either crofts (11%) or estates (10%).

1.6: Type of Business

Type of Business	Involved in agritourism			lved but agritourism	Total responses		
	No.	%	No.	%	No.	%	
Farm	85	72%	47	77%	132	74%	
Croft	13	11%	10	16%	23	13%	
Estate	12	10%	3	5%	15	8%	
Other⁵	8	7%	1	2%	9	5%	
Total	118	100%	61	100%	179	100%	

6 Those answering 'Other' responding with the following: Christmas Tree growing and retail - farm diversification; community land, previous farm; Contracting; Cottage/Kitchen Garden Industry (up to 5 acres) - Lavender and other botanical growing; Country bed and Breakfast; Fruit Farm, Farm Shop, Cafe and Wedding/Events Venue; Orchard and Tea Garden and two Small holdings.

Farm Size

There is a relatively broad distribution of farm sizes among businesses already involved in agritourism and those not involved but considering it. Small farms with less than 50 hectares were more likely to be involved or more likely to be considering agritourism activities.

1.7: Farm Size

Size	Involv agrito		Not invo considering	lved but agritourism	Total responses		
	No.	%	No.	%	No.	%	
0-50 hectares	37	31%	16	26%	53	30%	
51-100 hectares	12	10%	10	16%	22	12%	
101-200 hectares	23	19%	19	31%	42	23%	
201-500 hectares	27	23%	6	10%	25	14%	
501 hectares plus	19	16%	6	10%	25	14%	
Total	118	100%	61	100%	179	100%	

Main Agricultural Activities

Meat related farms are the most prevalent type of farm involved in agritourism or considering being involved in agritourism.

Type of Business	Involv agrito		Not invo consic agrito	lering	Total responses		
	No.	%	No.	%	No.	%	
Meat*	78	66	48	79	126	70	
Dairy**	8	7	1	2	9	5	
Eggs	17	14	7	11	24	13	
Fruit	12	10	0	0	12	7	
Vegetagles	13	11	3	5	16	9	
Cereals	31	26	17	28	48	27	
Oher (please specify)	27	23	7	11	34	19	
None	2	2	4	7	6	3	
Total***	118	-	61	-	179		

1.8: Grouped Main Agricultural Activities

* Scotch Beef/ Scotch Lamb/ Scotch Pork /Chicken/Goat /Turkey

** Cows/Sheep/Goats

*** Total percentage not relevant as respondent could provide multiple answers



Table 1.9 disaggregates the various types of meat production and shows the main activities to be Scotch beef and Scotch lamb production. Cereal activity is the second most common activity.

1.9: Main Agricultural Activities

Type of Business		volved in Not involved Tot pritourism but considering agritourism		n but considering		sponses
	No.	%	No.	%	No.	%
Meat - Scotch Beef	56	47%	37	61%	93	52%
Meat - Scotch Lamb	65	55%	38	62%	103	58%
Meat - Scotch Pork	5	4%	1	2%	6	3%
Meat - Chicken	1	1%	0	0%	1	1%
Meat - Goat	4	3%	0	0%	4	2%
Meat - Turkey	1	1%	0	0%	1	1%
Dairy - Cows	7	6%	1	2%	8	4%
Dairy - Sheep	1	1%	0	0%	1	1%
Dairy - Goats	1	1%	0	0%	1	1%
Eggs	17	14%	7	11%	24	13%
Fruit	12	10%	0	0%	12	7%
Vegetables	13	11%	3	5%	16	9%
Cereals	31	26%	17	28%	48	27%
Other (please specify)	27	23%	7	11%	34	19%
None	2	2%	4	7%	6	3%
Total*	118	-	61	-	179	-

*Total percentage not relevant as respondent could provide multiple answers

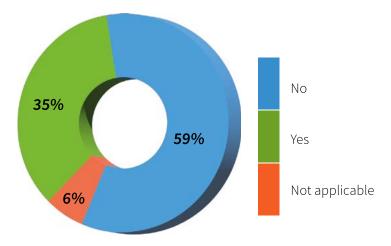
Sales of produce onsite

Growing the sales of produce onsite and providing a more comprehensive food experience is a major part of Scotland's Agritourism Strategy.

Sales of Produce Direct to Consumer (all farms)

Just over a third (35%) of businesses currently sell their produce direct to consumers.

1.10: Sales of Produce Direct to Consumer (all farms)



Method of Sales of Produce Direct to Consumer (all farms)

The most commonly reported method for selling produce direct to customers was via 'an on-farm shop' (44%) and direct to guests 'staying or visiting for agritourism' (40%).

A similar proportion of respondents (40%) identified other methods including: online (farm website and social media); direct from freezers on the farm; via farm boxes (home delivery and collection); repeat customers and adverts; via neighbours and friends and seasonal events such as an annual pumpkin patch and pick your own strawberries service.

1.11: Method of Sales of Produce Direct to Consumer (all farms)

	%	No.
Via on-farm shop	44%	28
Other (please specify)	41%	26
To guests who are staying or visiting for agritourism	40%	25
Via on-farm honesty box	19%	12
Via farmers market	17%	11
Via local food hub	17%	11
Total*	-	63

*Total percentage not relevant as respondent could provide multiple answers

Future Plans - Selling Produce Directly to Consumers (all farms)

Around four in ten businesses (42%) not currently selling produce direct plan to start selling direct (12% within the next year and 30% one year from now). Just over half (52%) have no intention of selling direct in the near future. Those answering 'other' stated they were either considering opening a shop space for local producers or a sales outlet/distribution hub for other local small-scale producers.

1.12: Future Plans -

Selling Produce Directly to Consumers (all farms)

Future Plans	%	No.
Yes, considering selling directly to consumers more than a year from now	30%	32
Yes, planning to start selling directly to consumers in next 12 months	12%	13
No, not currently considering selling directly to consumers	52%	55
Unsure	3%	3
Other (please specify)	2%	2
Total	100%	105

Currently Process Produce on the farm (all farms)

Only a small proportion (15%) currently process produce on their farm. The majority (55%) have no immediate plans to process produce, however around one in five (21%) stated the are currently considering it.

1.13: Currently Process Produce on the farm (all farms)

Process Produce on farm	%	No.
No, and are not currently considering this	55%	99
No, but we are considering this	21%	38
Not applicable	9%	16
Yes	15%	26
Total	100%	105

Examples of food and drink currently being processed or being considered include:

- Apple juice; cider and jam and soft fruit production
- Processed seasonal fruit (for instant freezing)
- Botanical spirits and malting for beer
- Sausages, burgers, koftas, biltong, pastrami, smoked meat (lamb and pork)
- Organic beef and lamb
- Cheese, ice cream, milkshakes and pasteurised milk
- Homemade cakes, traybakes, scones, puddings, meringues
- Steak pies, mince and steak rounds, sausage rolls, scotch eggs, quiche
- Ready meals and food hampers
- Soups, stocks, beef dripping, croutons, breadcrumbs
- Pickles/preserved vegetables and salads
- Seasonal produce e.g. pumpkin chutney and pumpkin soup
- Honey
- Non-food added value products including wool products

Agritourism Businesses - Eating Produce on Site

Four in ten agritourism businesses have the facilities to offer food consumption onsite. Over a quarter (27%) are also considering developing facilities to do this in the future. Encouragingly, only 15% of operational agritourism have no plans to allow food consumption of farm produce onsite.

1.14: Agritourism Businesses - Eating Produce Onsite

	%	No.
Yes	40%	47
No, but we supply food and drink from the local area to guests	20%	24
No, but we would like to be able to do this in the future	27%	32
No, and do not intend to in the future	15%	18
Total	100%	118



Agritourism Businesses – Reasons Produce Cannot Be Eaten Onsite

The reasons provided for why farm produce cannot be eaten onsite included 'it's not possible as we do not produce food or drink that can be directly consumed on the farm' (38%) and 'It's not possible as there are no local processing facilities to allow us to provide food to guests' (25%).

1.15: Why Can't you Eat Produce Onsite

	%	No.
It's not possible as we do not produce food or drink that can be directly consumed on the farm	38%	27
It's not possible as there are no local processing facilities to allow us to provide food to guests	25%	18
Not possible for another reason	25%	18
Unsure	18%	13
Total*	-	71

*Total percentage not relevant as respondent could provide multiple answers

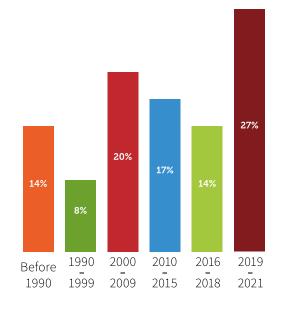
Other reasons included

- Lack of resource (time and money)
- Lack of appetite for additional regulation (health and safety)
- Lack of experience
- Hesitancy that revenue would cover additional set up and staff costs
- Lack of enquiries from visitors
- Lack of onsite processing facilities
- Lack of abattoirs locally
- Concern over possible food waste
- Lack of support staff

Agritourism Business Birth Year

Over 40% of respondents started their agritourism business over the past five years which demonstrates a somewhat recent entrepreneurial spirit within the sector. However, over a fifth of respondents also started before 1999.

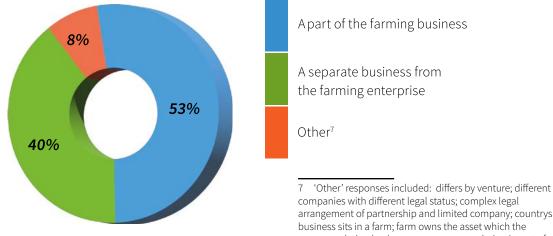
1.16: Agritourism Business Birth Year



Agritourism Business Relationship with Farm Business

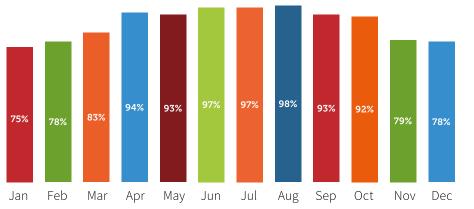
The majority (53%) of agritourism businesses were legally part of the farm business. However, a large proportion (40%) were a separate business entity to the farm business.

1.18: Agritourism Business Relationship with Farm Business



arrangement of partnership and limited company; countryside business sits in a farm; farm owns the asset which the accommodation business uses; accommodation is part of farm business, retail is a separate business but same partners.

1.17: Agritourism Operational Months



Availability Throughout the Year

Agritourism facilities were widely reported to be open throughout the year. At least three quarters of facilities were available during the traditional off-season months.

Section 2: Nature of Activities

Involved in Agritourism Activity

Two thirds of respondents (66%) were actively involved in agritourism activities. The remining third (34%) were either not involved or used to be involved. All respondents not involved were all considering agritourism in the future.

2.1: Involved in Agritourism Activity

	%	No.
Yes, on our farm	55%	99
Yes, on our farm and elsewhere	8%	14
Yes, elsewhere only, not on our farm	3%	5
Yes (sub-total)	66%	118
No, we have never offered agritourism activities	27%	49
No, we used to offer agritourism activities but no longer do	7%	12
No (sub-total)	34%	61
Total	100%	179



Nature of Activities

Farm tours and accommodation are the most common activities by those involved in agritourism and those planning to be involved. The profile of activities offered by those previously involved (although based on a relatively small number) is markedly different. This shows how the sector has changed and demonstrates the range of new opportunities.

This is further demonstrated by the range of answers for those answering 'other' accommodation including: glamping in a helicopter; glamping in an airplane; accommodation in luxury buses; a bothy and a hostel (primarily to accommodate staff).

'Other' activities included: crafts; orchard and garden tours; deer stalking, shooting, fishing, birdwatching; an art gallery and exhibitions; distillery tours and tastings events; pop up events; craft gin distillery shop and retail outlets in farm buildings.



2.2: Nature of Activities

	Currently	involved	Nature of Plannin invo	g to be	Was previously involved	
Activity	%	No.	%	No.	%	No.
On farm cafes and restaurants, pop up food	22%	26	29%	13	8%	1
Farm tours/experiences, including wildlife tours	39%	46	40%	18	17%	2
Children's farm parks or children themed events	5%	6	18%	8	17%	2
On farm events space for weddings, conferences, etc.	14%	17	24%	11	0%	0
Action and adventure sports hosted by farmer/ farm employees	3%	4	11%	5	8%	1
Festivals and events	11%	13	7%	3	25%	3
Glamping, huts, yurts, wigwams, teepees, etc.	26%	31	64%	29	0%	0
Farmhouse B&B	8%	9	13%	6	33%	4
Self-catering accommodation in farm cottages or farmhouse	47%	56	29%	13	33%	4
Self-catering in lodges or other larger new build	21%	25	38%	17	0%	0
Caravan site/camping	6%	7	29%	13	0%	0
Hotel / restaurant with rooms	1%	1	4%	2	8%	1
Other accommodation	5%	6	0%	0	8%	1
Other	14%	16	4%	2	17%	2
Total	100%	118	100%	45	100%	12

Operators of Agritourism Business

The vast majority of agritourism businesses operate their tourism/leisure activities by themselves (91%). A small proportion rent/sub-contract to others (2%) while some do both (8%).

2.3: Operators of Agritourism Business

	%	No.
We operate all tourism/leisure activities ourselves	91%	107
We operate some tourism/leisure activities ourselves and rent/sub-contract some to others	8%	9
We rent/sub-contract all tourism/leisure activities to others	2%	2
Total	100%	118

Future Operators of Agritourism Business

The majority of future agritourism business operators intend to operate the business by themselves (67%). A small proportion do not intend to operate by themselves (13%) or are unsure (15%).

2.4: Future Operators of Agritourism Business

	%	No.
Yes – operating ourselves	67%	41
Yes – renting land/facilities or sub-contracting others to run agritourism activities	8%	5
Yes – other	8%	5
No	13%	8
Unsure	13%	8
Total	100%	61

Timeframe of Planned Activities

Accommodation projects, particularly glamping style accommodation were the most frequently mentioned future projects that are likely to be advanced in the short to medium term. Farm tours, farm cafes and restaurants and the development of farm event space were also identified as short to medium term projects.

2.5: Timeframe of Planned Activities

	Withi next mor	t 12	1 to 3 from		4 to 6 from		Uns	ure	Tot	tal
	%	No.	%	No.	%	No.	%	No.	%	No.
On farm cafes and restaurants, pop up food	27%	6	30%	6	0%	0	50%	1	29%	13
Farm tours/experiences, including wildlife tours	36%	8	45%	9	0%	0	50%	1	40%	18
Children's farm parks or children themed events	18%	4	20%	4	0%	0	0%	0	18%	8
On farm events space for weddings, conferences, etc.	14%	3	35%	7	0%	0	50%	1	24%	11
Action and adventure sports hosted by farmer/farm employees	14%	3	10%	2	0%	0	0%	0	11%	5
Festivals and events	5%	1	10%	2	0%	0	0%	0	7%	3
Glamping, huts, yurts, wigwams, teepees, etc.	59%	13	70%	14	100%	1	50%	1	64%	29
Farmhouse B&B	18%	4	5%	1	100%	1	0%	0	13%	6
Self-catering accommodation in farm cottages or farmhouse	32%	7	25%	5	0%	0	50%	1	29%	13
Self-catering in lodges or other larger new build	32%	7	40%	8	100%	1	50%	1	38%	17
Caravan site/camping	32%	7	30%	6	0%	0	0%	0	29%	13
Hotel / restaurant with rooms	0%	0	10%	2	0%	0	0%	0	4%	2
Other (please specify)	0%	0	5%	1	0%	0	50%	1	4%	2
Total	100%	22	100%	20	100%	1	100%	2	100%	45

Barriers - Reasons Not in Currently in Agritourism

Over half of business respondents considering agritourism stated 'costs and funding' barriers and 'time and resources required' as the main factors that were limiting business development.

Around a quarter also stated a 'lack of knowledge' as a restrictive barrier. 'Other' responses included parents retiring; uncertainty over crofting policy support for agritourism developments; uncertainty related to landlord's influence and objections; and delays with planning, regulation and building works.

2.6: Barriers to Agritourism - Reasons Not Currently in Agritourism

Barriers to Agritourism - Reasons Not Currently in Agritourism	%	No.
Cost and funding	62%	38
Time and resource required	57%	35
Lack of knowledge	23%	14
Want to concentrate on core farming	15%	9
Don't want to have the public on the farm	11%	7
I don't think my farm lends itself to agritourism	11%	7
Other	11%	7
I don't want to be consumer facing / dealing directly with the public	3%	2
Total	-	61

*Total percentage not relevant as respondent could provide multiple answers



Section 3: Business Performance

Turnover

Table 3.1 provides a high-level indicative estimate of the current and future value of agritourism and farm retail businesses. The estimates have been based on the Growth Tracker survey responses, average turnover levels and the Agritourism Strategy target to develop at least 1,000 active agritourism businesses by 2030.

Agritourism is worth at least £60million to the Scottish economy. The estimated value is likely to be several tens of million pounds in excess of this conservative estimate as a number of businesses with high turnover levels did not engage with the inaugural Growth Tracker survey.

Assuming Strategy targets are achieved, the combined value of agritourism and farm retail in 2030 based on known information and average values would be around a quarter of a billion pounds and would support almost 10,000 FTE jobs.

These figures should also be viewed in the context of rural economy impacts where revenue and employment opportunities can have a disproportionately higher impact than in urban economies.

3.1: Turnover & Estimated Current & Future Value

	Agritourism	Farm Retail
Estimated Current Value		
Turnover from responses (£m)	£6.8	£5.8
No. of responses	56	25
Turnover per business	£120,592	£232,930
Estimated no. of current businesses	500	267*
Sector Value (£m)	£60.3	£62.2
Employment (full time equivalent)**	1,684	3,039
2030 Strategy Target (Provided for Indicative P	urposes Only)	
Businesses (based 2030 target)	1,000	534*
Turnover (£m)	£120.6	£124.4
Employment (full time equivalent)**	3,369	6,078

* Based on known ratio of farm retail to agritourism businesses (63/118 = 53%)

** Based on known average Full-Time Equivalent (FTE) workers per business per activity (see Table 4.3). Note one FTE is equivalent to one worker working full-time or two workers working part-time



Profitability

The profitability associated with agritourism and each specific agritourism activity far exceeded that reported for farm activities. Farm retail profit also exceeded farm profit without farm subsidies. Table 3.2 shows the profit levels when turnover and net profits are totalled for each type of business operation.

3.2: Profit (turnover/ net profit⁸)

Profit (turnover/ net profit)	Profit
Farm (excluding subsidy)	7%
Farm Retail	13%
Agritourism	23%
Glamping, huts, yurts, wigwams, teepees, etc.	42%
Caravan site/camping	42%
Farmhouse B&B	33%
Self-catering accommodation on farm (general)	37%
Farm tours/experiences	26%
On farm events space for weddings, conferences, etc.	20%
On farm cafes and restaurants, pop up food	14%

Agritourism Assets

A wide range of assets are being utilised for agritourism activities ranging from land (78%) and panoramic views (75%) to crops and historic connection to famous points in history (both 19%). Land (38%) along with livestock (36%) where the most frequently mentioned assets that could be used in the future.

3.3: Current & Potential Agritourism Assets

	Currently being used for agritourism		Not being but could be in futur	e used
	%	No.	%	No.
Land	78%	92	38%	68
Farm/estate buildings (non-residential)	40%	47	30%	54
Farm/estate buildings (residential)	49%	58	16%	29
Historic buildings	19%	23	15%	27
Family member/s / staff with specific skills	60%	71	21%	37
Livestock	47%	55	36%	64
Crops	19%	22	17%	30
Countryside walks (on farm/estate)	53%	63	32%	58
Panoramic views	75%	88	31%	55
Environmental features – green tourism	53%	63	26%	46
Wildlife	69%	81	30%	53
Historic connection to famous point in history	19%	23	20%	35
Other (please specify)	3%	4	13%	23
Total	100%	118	100%	179

⁸ Respondents were asked to provide their Turnover and Net Profit (after all costs).

Section 4: Impact & Value

Visitor Numbers

Agritourism businesses recorded 577,000 visitors pre-pandemic while farm retail businesses recorded just over one million visitors⁹. Table 4.1. converts this into average annual and weekly visitor numbers to show a relatively high level of visitation/ customer base.

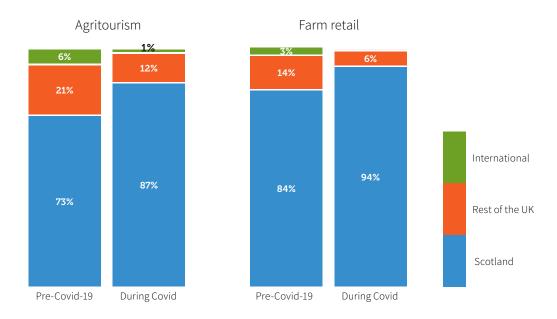
4.1: Visitor Numbers

Visitor Numbers	Total	Responses	Average Visitors per business per annum	Average Visitors per business per week
Agritourism	577,040	105	5,496	106
Farm Retail	1,021,908	51	20,037	385

Visitor Origin

Pre Covid-19 pandemic the vast majority of agritourism and farm retail visitors and customers were from Scotland. Understandably market origins changed during the pandemic with a contraction in rest of UK and International visitors and an increased reliance on the domestic market.

4.2: Visitor Origin Pre & During Covid-19



⁹ Respondents were asked to provide 'a high-level estimate for overall visitor numbers in a normal year' related to agritourism and farm retail operations. If they started their agritourism activities or farm retail post March 2020

Employment

Table 4.3 shows the level of employment associated with agritourism and farm retail almost matches the level of employment associated with traditional farm operations¹⁰.

Importantly this shows how agritourism and farm retail can increase employment densities associated with large farmland areas in Scotland. The average level of employment associated with an agritourism business are comparable to a farm business but are much higher for farm retail businesses.

Significantly agritourism and retail businesses provide important 'external' employment opportunities in rural areas. Agritourism and farm retail businesses also provide additional seasonal employment opportunities and provide an outlet to upskill existing staff, expand capabilities and enhance productivity.



4.3: Employment Level by Nature of Employment

Employment Level by		Employment		Employment per business			
Nature of Employment	ture of Employment Farm		Farm Retail	Farm	Agritourism	Farm Retail	
Family members							
Management level - FT	188	64	24	1.1	0.5	0.9	
Management level - PT	115	102	34	0.6	0.9	1.3	
Non-management level - FT	28	3	3	0.2	0.0	0.1	
Non-management level - PT	104	53	16	0.6	0.4	0.6	
External employees							
Management level - FT	56	25	18	0.3	0.2	0.7	
Management level - PT	10	15	4	0.1	0.1	0.2	
Non-management level - FT	172	94	98	1.0	0.8	3.8	
Non-management level - PT	145	208	94	0.8	1.8	3.6	
Other							
Not covered above - FT	14	7	1	0.1	0.1	0.0	
Not covered above - PT	33	31	4	0.2	0.3	0.2	
Total employment	865	602	296	4.8	5.1	11.4	
Total employment in FTEs	662	398	220	3.7	3.4	8.5	

Family Members Pay

The majority of family members are paid for their work in the business either at industry rates (20%) or at a 'lower than equivalent employee rate for the role' (34%). Almost one in four (39%) were not paid for their contribution to the business.

4.4: Are Family Members Paid for their Work?

	%	No.
No, not paid	39%	69
Not applicable – no family members work in the business	4%	7
Other	4%	7
Yes, at industry rates	20%	35
Yes, but at lower than equivalent employee rates	34%	61
Total	100%	179



Capital Investment

Agritourism and farm retail activities have provided high levels of historic and planned investment. Agritourism businesses have on average invested £452,000 per business since their launch and plan a further £97,000 per business over the next two years. Farm retail businesses have invested £140,000 per business since their launch and plan to invest £63,000 per business over the next two years.

4.5: Capital Investment

	Agritourism			Farm Retail		
Capital Investment	£m	No.	Average per business	£m	No.	Average per business
Total capital investment since you started in business	£44.3	98	£451,948	£6.3	45	£140,195
Total capital investment in the past 2 years	£9.5	98	£97,021	£2.8	45	£63,161
Capital investment planned in the next 12 months	£8.8	122	£71,991	£1.2	56	£21,218

Directors & Partners

Farm businesses have a higher proportion of male directors and partners under 40 years of age and over 40 years of age compared to agritourism businesses and farm retail businesses. This pattern is notably reversed for agritourism businesses and farm retail businesses. Agritourism and farm retail businesses have more female directors and partners. Agritourism can therefore play an important role in addressing the gender imbalance in farm business ownership and management and business decision-making processes.

4.6: Businesses with more than one Director or Partner

	Farm	Agritourism	Farm Retail
Over 40 years of age			
Male	92%	77%	38%
Female	83%	83%	46%
Under 40 years of age			
Male	42%	37%	10%
Female	35%	42%	14%

Links Between Agritourism Business & Farm Ownership

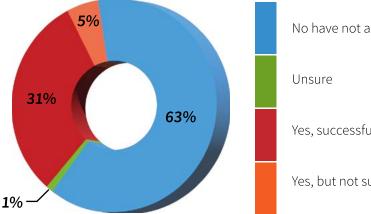
Respondents were asked "If you are the main manager or driver of the agritourism business, but do not have any ownership role in the business, can you provide some explanation/ comment on why this is the case please."

The majority of the respondents stated they were the owners of their agritourism business, with only 20 out of 118 respondents stating they are the agritourism business managers but don't have any ownership role in their agritourism business. This is largely due to the fact that those business are operated in a format of family partnership or joint ownership - while some family members are responsible for the day-to-day running of the business, the capital assets (land, buildings, fixtures fittings etc.) are registered under the names of their parents or spouses, or adult children who work full time elsewhere. This is also because some businesses operate agritourism by having part-time employees.

Capital Grants for Agritourism

Around a third of respondents have applied for a capital grant over the past 20 years. Only a small proportion (5%) have applied but have been unsuccessful.

4.7: Applied for Capital Grants (past 20 years)



No have not applied Yes, successfully

Yes, but not sucessful

Capital Grants Received to Develop Agritourism

Scottish Rural Development Programme and Leader grants were the most common capital grants received to develop agritourism. Farm Business Development Scheme; Digital Boost and Local Authority Grants were also particularly prominent among the remainder.

The grants were used for a variety of purposes including developing new buildings; converting and refitting redundant buildings; construction of visitor facilities and the purchase of leisure equipment (e.g. hot tubs) and the purchase of livestock. The most commonly refused grants were from the Scottish Rural Development Programme and Local Authority Grants.

4.8: Capital Grants Received to Develop Agritourism

	Accep	ted	Refus	ed
	%	No.	%	No.
Scottish Rural Development Programme	15%	27	2%	3
Leader Grant	14%	25	1%	2
Farm Business Development Scheme	7%	12	1%	1
Grants from your local authority	7%	12	2%	3
Digital Boost	7%	12	0%	0
Food processing and marketing grant	2%	3	0%	0
Other (Please specify):	4%	8	1%	1
• BRASS	0.5%	1	0%	0
Business gateway grant	0.5%	1	0%	0
HIE grand funding	0.5%	1	0%	0
Innovate UK Covid grant	0.5%	1	0%	0
leader funding via local food and drink network	0.5%	1	0%	0
PERF Covid Fund	0.5%	1	0%	0
Pivotal Enterprise Grant	0.5%	1	0%	0
• Zero Waste Scotland - Energy Efficiency Scheme	0.5%	1	0%	0
Scotland Food & Drink	0%	0	1%	1

Note: Percentages rounded to one decimal place

Section 5: 2020 Business Performance

Enforced Closures During Covid-19

The majority of agritourism businesses were understandably closed during the most restrictive phases of the Covid-19 pandemic, however farm businesses and farm retail where in the main able to operate and trade throughout.



5.1: Closed During Covid-19

	Fa	Farm		ourism	Farm Retail	
Month/Year	%	No.	%	No.	%	No.
March 2020	7%	12	75%	88	14%	9
April 2020	8%	14	85%	100	19%	12
May 2020	7%	13	82%	97	17%	11
June 2020	6%	10	77%	91	17%	11
July 2020	4%	8	46%	54	16%	10
August 2020	3%	6	29%	34	6%	4
September 2020	2%	4	30%	35	5%	3
October 2020	3%	5	36%	43	8%	5
November 2020	4%	7	53%	63	8%	5
December 2020	5%	9	71%	84	13%	8
January 2021	6%	10	82%	97	17%	11
February 2021	6%	10	81%	95	16%	10
March 2021	6%	10	81%	95	14%	9
April 2021	6%	10	66%	78	13%	8
May 2021	2%	3	24%	28	8%	5
June 2021	2%	4	17%	20	3%	2
Not closed at all	92%	164	10%	12	78%	49
Total	-	179	-	118	-	63

Status of Closure

Table 5.2 shows the status of the closures (e.g. full/ partial closure) for each business that stated they were closed in Table 5.1 The majority of agritourism and farm retail businesses that stated they were closed were 'fully closed' throughout the pandemic.



5.2: Status of Closure: Fully Closed/ Partially Closed/ Unsure

		Farm Agritourism Fa		Agritourism		Farm Retai	l		
Month/Year	Fully	Partially	Unsure	Fully	Partially	Unsure	Fully	Partially	Unsure
March 2020	58%	17%	25%	74%	24%	2%	78%	22%	0%
April 2020	57%	21%	21%	91%	7%	2%	83%	8%	8%
May 2020	54%	23%	23%	89%	9%	2%	73%	18%	9%
June 2020	60%	20%	20%	86%	12%	2%	73%	18%	9%
July 2020	63%	25%	13%	63%	30%	7%	50%	50%	0%
August 2020	67%	17%	17%	68%	24%	9%	75%	25%	0%
September 2020	75%	0%	25%	66%	26%	9%	67%	33%	0%
October 2020	40%	40%	20%	60%	33%	7%	60%	20%	20%
November 2020	57%	14%	29%	75%	22%	3%	100%	0%	0%
December 2020	67%	11%	22%	76%	21%	2%	63%	25%	13%
January 2021	60%	20%	20%	89%	9%	2%	82%	9%	9%
February 2021	60%	20%	20%	89%	8%	2%	70%	20%	10%
March 2021	50%	30%	20%	88%	9%	2%	78%	11%	11%
April 2021	40%	40%	20%	72%	26%	3%	75%	25%	0%
May 2021	67%	0%	33%	57%	36%	7%	40%	60%	0%
June 2021	50%	0%	50%	55%	30%	15%	50%	50%	0%

Covid-19 Impact on Turnover & Profit

Covid-19 had a significantly negative impact on agritourism turnover and profits. Farm retail turnover and profit levels were mixed with a higher proportion of businesses stating their performance had improved compared to those stating it had declined.

5.3: Covid-19 Impact on Turnover & Profit Compared to Previous FY

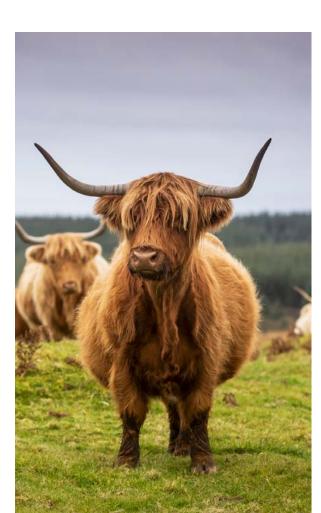
		Turnover			Net Profit			
		Farm	Agritourism	Farm Retail	Farm	Agritourism	Farm Retail	
Decrease	Up to 10% decrease	8%	3%	0%	8%	4%	2%	
	11% to 25% decrease	6%	11%	8%	6%	13%	3%	
	26% to 50% decrease	2%	28%	8%	4%	24%	8%	
	Over 51% decrease	2%	26%	10%	4%	25%	13%	
	Sub-total decrease	19%	69%	25%	22%	65%	25%	
Increase	Up to 10% increase	8%	2%	11%	7%	5%	13%	
	11% to 25% increase	3%	3%	6%	2%	3%	13%	
	26% to 50% increase	1%	2%	6%	1%	2%	5%	
	Over 51% increase	2%	6%	14%	2%	3%	10%	
	Sub-total increase	14%	12%	38%	12%	13%	40%	
	No change to previous year	67%	19%	37%	66%	22%	35%	
	Total responses	179	118	63	179	118	63	





Covid-19 Financial Support

Table 5.4 shows the wide range of financial support sought and received during Covid-19. A quarter of businesses did not request/ receive financial support during the pandemic.



5.4: Types of Covid-19 Financial Support Received

	%	No.
Bounce-back Loan	40%	71
None	25%	45
Self-Employed Income Support Scheme (SEISS)	25%	44
Strategic Framework Business Fund	25%	44
Restart Grant	24%	43
Staff Furlough Scheme (CJRS)	20%	35
Small Business Grant (based on NDR)	17%	31
Larger 7+ Self-Catering Grant / Exclusive Use Venue	9%	16
Business Interruption Loan (CBILS)	6%	10
Creative, Tourism & Hospitality Hardship Fund	5%	9
Small Accommodation Providers on Council Tax Grant	5%	9
Hospitality Top Up	4%	8
Other (please specify)	4%	8
Pivotal Enterprise Resilience Fund	4%	7
A sector specific fund (please specify)	2%	4
Visitor Attraction Support Fund	1%	2
Newly Self-Employed Hardship Fund	0	0
Total*	-	179

*Total percentage not relevant as respondent could provide multiple answers

Value of Support Received

Table 5.5 itemises the value of support awarded by each fund and provides an average award for each recipient business.

5.5: Value of Support Received

	Total Award	Number of Businesses	Average per Business
Bounce-back Loan	£2,770,322	64	£43,286
Self-Employed Income Support Scheme (SEISS)	£460,638	39	£11,811
Strategic Framework Business Fund	£800,700	39	£20,531
Restart Grant	£648,500	38	£17,066
Staff Furlough Scheme (CJRS)	£794,240	26	£30,548
Small Business Grant (based on NDR)	£383,000	23	£16,652
Larger 7+ Self-Catering Grant/Exclusive Use Venue	£55,000	12	£4,583
Business Interruption Loan (CBILS)	£900,000	9	£100,000
Creative, Tourism & Hospitality Hardship Fund	£141,881	8	£17,735
Small Accommodation Providers on Council Tax Grant (SAP-CTX)	£97,250	6	£16,208
Hospitality Top Up	£81,800	6	£13,633
Other (please specify)	£170,400	7	£24,343
Pivotal Enterprise Resilience Fund	£371,500	5	£74,300
A sector specific fund (please specify)	£100,000	4	£25,000
Visitor Attraction Support Fund	£38,000	2	£19,000
Newly Self-Employed Hardship Fund	Û£	0	£0





Turnover Expectations (April 2021 to end of March 2022)

Agritourism and farm retail businesses reported strong growth potential for 2021/22. 66% of agritourism businesses and 46% of farm retail businesses anticipate an increase in turnover this year compared to only 27% of farm businesses.

5.6: Turnover Expectations for this Financial Year

		Turnover Expectations			
		Farm	Agritourism	Farm Retail	
Decrease	Up to 10% decrease	7%	1%	10%	
	11% to 25% decrease	4%	99%	6%	
	26% to 50% decrease	3%	10%	5%	
	Over 51% decrease	1%	3%	2%	
	Sub-total decrease	15%	24%	22%	
Increase	Up to 10% increase	19%	22%	22%	
	11% to 25% increase	5%	16%	10%	
	26% to 50% increase	2%	15%	6%	
	Over 51% increase	1%	13%	8%	
	Sub-total increase	27%	66%	46%	
	No change to previous year	58%	10%	32%	
	Total responses	179	118	63	



Section 6: Future Plans

Future Plans

Accommodation, specifically glamping style and accommodation (64%) and self-catering lodges (38%); farm cottages (29%) or caravan/ camping areas (29%) were the most frequently identified future developments along with farm tours (40%) and event space (24%).

6.1: Nature of Activities - Planning to be involved

Nature of Activities - Planning to be involved	Planning to be involved		Within next 12 months	1 to 3 years from now	4 to 6 years from now	Unsure
Activity	%	No.	%	%	%	%
Glamping, huts, yurts, wigwams, teepees, etc.	64%	29	45%	48%	3%	3%
Farm tours/experiences, including wildlife tours	40%	18	44%	50%	0%	6%
Self-catering in lodges or other larger new build	38%	17	41%	47%	6%	6%
Self-catering accommodation in farm cottages or farmhouse	29%	13	54%	38%	0%	8%
Caravan site/camping	29%	13	54%	46%	0%	0%
On farm cafes and restaurants, pop up food	29%	13	46%	46%	0%	8%
On farm events space for weddings, conferences, etc.	24%	11	27%	64%	0%	9%
Children's farm parks or children themed events	18%	8	50%	50%	0%	0%
Farmhouse B&B	13%	6	67%	17%	17%	0%
Action and adventure sports hosted by farmer/farm employees	11%	5	60%	40%	0%	0%
Festivals and events	7%	3	33%	67%	0%	0%
Hotel / restaurant with rooms	4%	2	0%	100%	0%	0%
Other (please specify)	4%	2	0%	50%	0%	50%
Other accommodation (please specify)	0%	0	0%	50%	0%	50%
Total	100%	45	45%	48%	3%	3%

Barriers to Development A range of barriers were identified in the verbatim comments including:

- Cost/available capital
- Time constraints
- The planning system
- Lack of staff/available labour and tradesmen
- Local/regional competition
- Economic uncertainty
- Health and Covid-19 restrictions
- Infrastructure (internet and road access)
- Overall general and specific advice (available funding; loans; planning; market potential)

Section 7: Suggested Government Policies for Sector Development

Respondents were asked to identify government policies that could improve the performance of agritourism businesses and stimulate sector development¹¹.

Almost three quarters of respondents provided verbatim responses to this question. The planning system, value-added tax (VAT); finance and grant support were the most frequently identified policies and support measures.

This section provides a summary of responses that can help inform future government policies for sector development.

Planning System

The planning system was mentioned by 28% of respondents (50 businesses). Several aspects of the planning system appear to be impeding investment, growth and enthusiasm for new agritourism projects or the redevelopment of existing properties for agritourism use.

Feedback related to existing regulations and restrictions, related expenses, efficiency and complexity of the planning system and the speed of the decision-making process.

Specific feedback on regulations related to change of use and also conditions related to the height of new buildings. One respondent referred to this condition creating a 'mass of kit houses' which is 'preventing multi-generational farmhouses and business use.'

It was also felt that planning could be 'simpler and less expensive for genuine low impact developments' and that planning for development and agritourism could be more relevant to the region and scale of development. There was a general sense that the planning system could be more supportive of agritourism projects and wider development and investment in rural areas. Greater levels of engagement with planning departments was called for to help improve understanding, reduce costs and improve the overall experience of the planning process.

Some respondents referred to a 'sense of anti-development with local objectors given too much clout' and that the planning system should be more 'welcoming to rural diversification.'

Other more specific comments/ recommendations related to:

- Better planning support for small/ start up agritourism businesses
- A designated point of contact for initial discussions prior to committing large sums on consultants, especially for start-up or small agritourism businesses
- A relaxing of planning rules for glamping/ motorhomes and temporary campsites and structures
- Improved planning rules for campervan parking (a particular problem on one island)
- Agritourism not being classed as agriculture which provides associated tax/ change of use consequences
- Scottish Environment Protection Agency (SEPA) regulations including wastewater management and the cost of disposal
- A more supportive planning system with a better 'balance for the need for rural community vibrancy alongside the recreational users of the countryside.'

¹¹ What government policies (e.g. planning rules, VAT/tax, etc.) could best help you develop an agritourism business?

VAT

The importance of lowering VAT levels was referred to by 25% (44 respondents) and was considered to be an essential requirement to ensure short term business survival and to encourage new entrants.

Scotland's VAT levels for leisure and tourism related activities was also mentioned in the context of equivalent VAT levels in Europe (e.g. 'reduced VAT for agritourism like other European countries')

Other specific VAT comments included:

- New start-up VAT / tax relief to assist new business survival rates
- Reduced VAT on new build/ new business innovation and development that provide economic growth to rural areas
- Increased VAT threshold to help rebuild cash reserves
- Clearer VAT rules that are accessible to all operators (without accounting advice)
- VAT rules that favour preservation rather than new builds
- Consideration and sensitivity to the effects of returning to pre-pandemic VAT levels

Funding

A range of ways to finance new agritourism projects were identified ranging from capital grants to loans with low interest rates or favourable repayment terms. Grants linked to environmental agritourism and educational agritourism were also mentioned.

Problems accessing funding were also identified. This was linked to agritourism projects 'not ticking the right boxes' for lenders.

The relationship between hospitality based agricultural projects and the traditional agricultural sector lead to confusion among some lenders and business development organisations. This was exacerbated when new projects and potential financial support were considered alongside farming subsides.

Infrastructure

The availability and reliability of broadband internet is a crucial component of any modern business. Availability and reliability in rural areas was identified as a significant constraint on operations. One rather pertinent respondent on this constraining factor commented 'Broadband - actually deliver it to remote rural areas!!! Every business in the country is being told to 'Go Digital', cattle records digital, VAT digital, marketing for everything digital!.'





Other Suggested Government Policies & Actions

A range of other policy interventions and suggestions to encourage and promote agritourism were identified including:

- Policy to specifically support development of commercial agritourism projects
- Replace Rural Leader with rural development funding. Incorporate learnings from the Leader scheme to develop a new scheme which is more efficient for applicants and administrators
- Further support of the Scottish Enterprise Agritourism Monitor Farm Programme¹² to extend its reach throughout Scotland. The work by this Group was considered to inspire development and change
- Policy to support education and understanding of the countryside and Scottish Outdoor Access Code (SOAC) ¹³
- Advice to new entrants relating to Department for Environment, Food and Rural Affairs (DEFRA) and rural payments
- Continued, accessible training and support for marketing and management skills This was considered essential for maximising profitability and growth potential
- 'The Scottish Government prioritising Land Reform and the Absolute Right to Buy'
- Greater control of Land Management and less government imposed additional financial obligations 'without compensation'
- Re-joining the EU to access a flexible and appropriately skilled workforce
- Reducing regulation of short term letting and holiday accommodation
- Reduced rates for non-domestic buildings
- Support for the installation of smaller scale renewables / energy saving initiatives
- Policies and support to help keep countryside free of wild camping/mess
- Assistance obtaining Brown Tourist Signs
 Note: advice on application process available here:
 <u>Brown tourist signs | VisitScotland.org</u>



¹² https://agritourism-monitorfarm.com/

¹³ https://www.outdooraccess-scotland.scot/

Section 8: Sustainability Practices

Four in five businesses actively aim to minimise waste (80%). A large proportion also actively improve the energy efficiency of their premise (76%) and systems (54%). Over half have invested in renewable energy (53%). Constantly reviewing routes to market (27%) and the uses of transport for travel and transport for supplies and distribution (19%) were also identified as common sustainability practices. 'Other' more specific responses included rewilding to create sustainable wildlife habitats and creating biodiversity nature trails.

8.1: Sustainability Practices

	%	No.
Looking to minimise our waste	80%	144
Improving the energy efficiency of our premises	76%	136
Improving the energy efficiency of our systems and processes	54%	97
Reviewing our use of transport for travel	25%	44
Investigating or investing in ways to offset our carbon emissions	46%	82
Reviewing our routes to marketWW	27%	48
Reviewing our use of transport for supplies and distribution	19%	34
Investing in renewable energy on farm	53%	94
Other (please specify)	2%	3
None	6%	10
Unsure	1%	2
Total*	-	179

*Total percentage not relevant as respondent could provide multiple answers





A wide range of additional detail on sustainable working practices were identified in the verbatim comments. They have broadly categorised below.

Memberships, Guidance & Best Practice

- Membership of the Agri-Environment Climate Scheme (AECS) The AECS promotes land management practices to protect and enhance Scotland's natural heritage, improve water quality, manage flood risk and mitigate and adapt to climate change¹⁴.
- Green Tourism¹⁵ practices and awards for the agritourism activities side of the business
- Organic Farm Certification¹⁶
- Zero Waste Scotland loan and extensive report on business and steps to achieve carbon neutral status
- B Corp accreditations (B Corps meet the highest standards of social and environmental performance)¹⁷
- Active waste reduction programs
- Full sustainability policies for agritourism activities (including procurement, energy usage etc.)
- Sustainability policy written into event/ wedding contracts

Carbon Audits/ Reduction/ Offsetting

- Carbon footprint and carbon audits
- Following advice to incrementally reducing emissions
- Carbon offset with tree planting
- Planting trees (with and without grants), greening and hedgerow planting
- Hedges and wetland restoration
- Reduced livestock numbers
- Buildings upgrades and new insulation
- Actively informing guest of green farm credentials and sustainability projects
- Efficient use of materials, using less plastic, recycling
- Reduced livestock numbers/ reducing cow size
- Reusable or recyclable, "make do and mend" wherever possible, considered to be an 'overlooked sustainability practice'
- Electric bike charging points
- One respondent was carbon negative (electricity from renewable sources, mainly generated from onsite solar panels stored in onsite batteries)

^{14 &}lt;u>https://www.ruralpayments.org/topics/all-schemes/agri-environment-climate-scheme/</u>

^{15 &}lt;u>https://www.green-tourism.com/pages/home</u>

¹⁶ https://www.soilassociation.org/certification/farming/what-is-organic-certification/

¹⁷ https://bcorporation.uk/?gclid=EAIaIQobChMI_7S3mcvR9AIVC-3tCh3WjwVcEAAYASAAEgIPd_D_BwE

Food Miles

- Shortest route to market possible, promotion of local produce
- Supply chain inputs with low carbon footprint
- Honesty box for vegetables to help reduce food miles
- Retaining more farm produce for agritourism offering
- Educating guests on food to encourage sustainable choices

Waste

- Waste recycling
- Actively investigating ways to use waste products (e.g. coffee)
- Sustainable grazing practices and increased attention to soil, insect life, ponds, wildlife meadows
- Water management and water bore holes
- Biodegradable where possible (e.g. compostable takeaway boxes etc.)
- Bio digesting sewage treatment

Biodiversity & Habitats

- Agroforestry¹⁸ (the practice of combining agricultural crops or livestock with trees and shrubs to provided healthier soil, higher yields and vital homes for wildlife)
- Increasing biodiversity rewilding regime to encourage a resurgence of nature and biodiversity (e.g. beaver translocation and beetle banks)
- Wetland, woodland and grassland habitat management and sustainable woodland management plan for whole farm
- Peatland restoration; river conservation; taking livestock off land
- Conservation management and monitoring with RSPB

Renewable Projects

- Renewable projects including wind turbines; solar panels; biomass systems and district heating biomass boilers
- Investment in Ground Source Heat Pumps and Air Source Heat Pumps
- Interest was expressed in pursing renewable energy projects utilising surplus energy from other industries however the 'costs of the equipment are prohibitively expensive at present.'
- Hydro schemes were considered prohibitively expensive and there was also reference made to wind turbine failures and operators going out of business.



^{18 &}lt;u>https://www.soilassociation.org/causes-campaigns/agroforestry?gclid=EAIaIQobChMI28C338zR9AIVi-vtCh2eIgIfEAAYASAAEgIi5_D_BwE</u>

Section 9: Marketing; Memberships; Certifications; Key Meetings

These tables provide information on marketing and promotion, memberships, certifications and attendance at Scottish Enterprise Agritourism Monitor Farm meetings.

Business Promotion

Half of farm businesses do not promote their business. This is in contrast with 95% of agritourism businesses that promote their business in some way. A similarly high proportion (79%) of farm retail businesses also promote their business.

The most prevalent promotion methods for agritourism and farm retail businesses include a personalised dedicated website, Facebook and Instagram. Overall agritourism businesses engage in active marketing more than farm retail for each method of promotion.

9.1: Business Promotion

	Fai	m	Agrito	urism	Farm	Retail
Our website	31%	56	86%	101	62%	39
Facebook	39%	70	82%	97	78%	49
Instagram	27%	49	71%	84	62%	39
Twitter	16%	29	34%	40	27%	17
TikTok	1%	2	9%	11	5%	3
Other (please specify)	2%	4	20%	24	11%	7
None	50%	89	5%	6	21%	13
Total*	-	179	-	118	-	63

*Total percentage not relevant as respondent could provide multiple answers

9.2: Online – Sales & Bookings

	Farm	Agritourism	Farm Retail
No	87%	16%	54%
Yes	12%	84%	44%
Unsure	2%	0%	2%
Total	100%	100%	100%
Responses	179	118	63

Online – Sales & Bookings

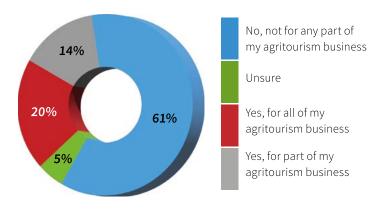
Almost all (84%) of agritourism businesses provide online sales and bookings. This figure is less than half for farm retail (44%) and understandably relatively low for farm businesses (12%).

Quality Assurance

Research for the Agritourism Strategy shows successful global leaders in agritourism provide a strong focus on quality assurance for accommodation along with experiences and food and drink.

The majority (61%) of operational agritourism businesses are not quality assured by VisitScotland. A third (34%) are either quality assured for every component of their agritourism business or part of their agritourism business (representing 20% and 14% respectively).

9.3: Quality Assurance (Agritourism only)

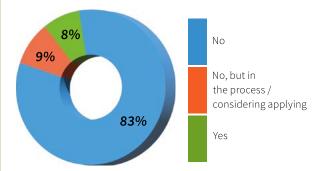


More information on VisitScotland's Quality Assurance Scheme and the range of benefits is provided in the following link: <u>https://www.visitscotland.org/supporting-</u> your-business/visitor-experience/quality-assurance-ratings.

Organic Certification

Only a small proportion of farms hold an organic farm certification (8%). The vast majority do not have organic farm status (83%) and only a minority are considering applying in the future (9%).

9.4: Organic Certification

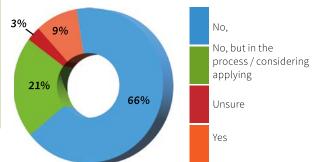


Green Tourism Scheme¹⁹

Green Tourism promotes greener ways for businesses and organisations to operate. ²⁰

Less than one in ten farms stated they were part of the Green Tourism Scheme. Two thirds (66%) are not part. A further one in five were not part but were either in the process of applying or considering applying. A small minority were unsure.

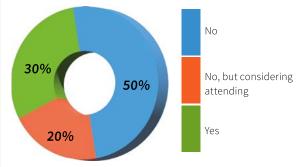
9.5: Part of the Green Tourism Scheme



Attendance at Scottish Enterprise Agritourism Monitor Farm Meetings

Less than a third (30%) of farms attend Scottish Enterprise Agritourism Monitor Farm meetings, half (50%) do not while a one in five (20%) are considering attending a monitor farm meeting.

9.6: Attendance at Scottish Enterprise Agritourism Monitor Farm Meetings



¹⁹ https://www.green-tourism.com/about-us

²⁰ Advice is provided on: Reducing energy use; Saving water; Efficient & eco-friendly waste disposal; Ethical buying; Staying local & seasonal; Minimising food miles; Promoting biodiversity; and Adopting a smart, sustainable outlook from top to bottom.