

PUBLIC SECTOR REFORM (SCOTLAND) ACT 2010

VISITSCOTLAND return for year ending 31st March 2024

The following statements are published in accordance with Section 31(1), 31(2), 31(3) and 31(4) of the Act.

ACTIVITY	NOTES	GBP'000
PUBLIC RELATIONS		231
SUPPORT GRANTS	<i>Includes support for cultural and sports events and growth fund projects</i>	4,181
PROMOTIONAL, CONFERENCE & EVENT ACTIVITIES		4,504
MEDIA ADVERTISING		3,748
DIRECT MARKETING	Includes iCentre costs	3,409
OTHER MARKETING COSTS	<i>includes branding, design, publications, printing & distribution</i>	206
RESEARCH & EVALUATION		510
STAFF COSTS	<i>To deliver above activity</i>	13,828
TOTAL PR MARKETING SPEND		30,617
OVERSEAS TRAVEL	Includes travel to as well as from the UK; and the cost of hotels, the cost of travel and subsistence during overseas visits and other related expenditure	36
HOSPITALITY AND ENTERTAINMENT	Includes any gifts, meals, parties, receptions, tickets for or invitations to public, sporting, cultural or other events or other similar benefits accorded by VisitScotland to its own members or employees or third parties for whatever reason	29
EXTERNAL CONSULTANCY	Includes management, IT, financial, construction or infrastructure related consultancy, audit fees and third-party technical support	16
RENUMERATIONS RECEIVED IN EXCESS OF £150k	Does not include receipt of pension, voluntary severance compromise agreements or redundancy payments	No individual

See Appendix 1 for statements in accordance with 31(3) of the Act: Payments over £25,000.

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The following statement is published in accordance with Section 32(1)(b).

Promotion of Sustainable Growth

The below are extracts from the VisitScotland Annual Sustainability Report (2023 – 2024), for the full and detailed report please visit: <https://www.visitscotland.org/what-we-do/reports/sustainability>

Introduction

Tourism is a force for good. It creates jobs, sustains communities, enriches lives and contributes significantly to the economy.

Climate change is one of the biggest challenges facing the tourism and events industry. Our strategic approach is to grow the value of the visitor economy for Scotland whilst minimising any negative social or environmental impact.

In line with the Scottish Government's ambition and Scotland: Outlook 2030 Tourism Strategy, VisitScotland will play a lead role in the development of responsible tourism practices, making Scotland one of the most economically, environmentally, and socially sustainable destinations in the world.

This will be achieved by taking direct action on issues under its control and engaging, influencing, and supporting strategic partners, businesses, destination communities and visitors, to enable and encourage the adoption of responsible tourism practices (see VisitScotland's Sustainable Tourism Policy).

VisitScotland is a signatory of the Glasgow Declaration on Climate Action in Tourism and Tourism Declares a Climate Emergency. It is committed to reducing carbon emissions in its own operations, in line with its sustainability policy and the Scottish Government's climate change targets.

We continue to develop as a climate conscious organisation, recognising where we need to make improvements and learn lessons from others.

Climate Change Reporting

In our previous report, we reported on additional boundaries and achieved a 72% reduction in CO2 emissions from our base year of 2008/09, and in 2023/24 this has increased to a 77% reduction. When comparing like for like boundaries for the baseline year tonnes of carbon dioxide equivalent (tCO2e) and 2023/24 tCO2e, this reduction is 84%.

Our overall emissions for 2023/24 have decreased from the previous year partly due to purchasing renewable energy through REGOs (renewable energy guarantees of origin) and removing this carbon from our reporting for the first time.

The largest increase is through our business travel which is due to more general business travel and additional travel generated by the UCI 2023 World Cycling Championships team. We will report on scope 1, 2 and 3 emissions changes year on year in this and future reports.

We annually report on our compliance - without climate change duties - through the Sustainable Scotland Network reporting tool. This annual report includes our ambition to be net zero in direct emissions by 2030. We have developed a carbon calculator tool to identify Scope 3 emissions and work is progressing to analyse the information for future reduction target

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Internal Sustainability Policy Objectives

For full details on each objective and VisitScotland's progress towards them please visit:

<https://www.visitscotland.org/what-we-do/reports/sustainability>

Objective	Headline Progress
<p>Minimise resource use of gas, electricity, waste and water</p>	<p>in 2023/24, compared to the previous reporting year, electricity usage has fallen by 26%, gas usage has increased by 17% and waste has decreased by 15%. Our total waste currently sits at 17% to landfill, 18% to combustion (waste to energy) and 65% recycled. The remaining resource use emissions come from electricity transmission and distribution which shows a 30% reduction in the year and water supply & treatment showing a 16% decrease.</p>
<p>Reduce the impact of transport</p>	<p>Focus on promoting a shift towards more environmentally friendly forms of transport (train, coach/bus, ferry, cycle, foot) aiming to reduce carbon emissions, air pollution, and congestion.</p>
<p>Improve the quality of tourism jobs</p>	<p>We continue to work in a hybrid working model. The benefits of this are a reduction in commuting, in time spent travelling and in energy of our buildings; it allows improved communication, greater collaboration and the ability to spread job roles across Scotland thereby creating more locally based jobs. In addition, it allows a better work-life balance for our staff.</p>
<p>Future Sustainable Planning</p>	<p>We will keep our sustainable management plan under review through regular meetings of our Internal Sustainability Steering Group.</p> <p>This will be achieved through four key areas below:</p> <ul style="list-style-type: none"> • We will continue to drive reduction in all scopes of emissions. • We will continue to identify our Scope 3 emissions utilising the carbon calculator tool developed by us. • Confirming our ambitions to be net zero in Scope 1 direct emissions by 2030. • Our Digital Delivery team are planning to conduct competitor research to benchmark our carbon footprint against other content-heavy sites.
<p>Responsible Tourism Strategy</p>	<p>We recognise our role as a leader in the development of responsible tourism practices across the industry to make Scotland one of the most economically, environmentally, and socially sustainable destinations in the world. This will be achieved through four key objectives under our Responsible Tourism Strategy:</p> <ul style="list-style-type: none"> • Supporting Scotland's transition to a low carbon economy. • Ensuring tourism and events in Scotland are inclusive. • Ensuring tourism and events contribute to thriving communities. • Supporting the protection and considerate enjoyment of Scotland's natural and cultural heritage. <p>We will prepare the industry, destinations, communities, and visitors for what a future centred around responsible tourism must look like. This will be reported in our Annual Report</p>

The following statement is published in accordance with Section 32(1)(b).

Statement of Efficiency, Effectiveness and Economy

The below are extracts from the VisitScotland Annual Procurement Report (2023 – 2024), for the full and detailed report please visit <https://www.visitscotland.org/about-us/our-policies/procurement>

Efficiencies

Public Contracts Scotland (PCS) is used to publicly advertise all relevant tender opportunities with an aggregated value exceeding the current procurement thresholds. VisitScotland are long established on PCS, and The Championships were added as a standalone Contracting Authority. The volume of published Regulated Contract Notices is summarised as follows:

- Period: 1 April 2023 to 31 March 2024 VisitScotland published 9 (19 Previous Year) Contract Notices* through Public Contracts Scotland.
- Period: 1 April 2023 to 31 March 2024 the Championships published 3 (16 Previous Year) Contract Notices* through Public Contracts Scotland.

In accordance with the Procurement Reform (Scotland) Act 2014, the VisitScotland Group has published a Contracts Register on <https://www.visitscotland.org/about-us/our-policies/procurement> and updates this on a quarterly basis. This also included detail of the contracts awarded for The Championships although these have now expired and are no longer listed.

In addition, the VisitScotland Group has utilised Public Contracts Scotland to manage a programme of Quick Quotes. Quick Quote is used for lower value procurements with a value greater than £5,000, but less than a regulated procurement, or as a call-off contract from a pre-tendered framework contract. These can be summarised as follows:

- Period: 1 April 2023 to 31 March 2024 VisitScotland published 24 (32 Previous Year) Quick Quote Notices* through Public Contracts Scotland.

- Period: 1 April 2023 to 31 March 2024 the Championships published 2 (11 Previous Year) Quick Quote Notices* through Public Contracts Scotland.

In all relevant procurements, evaluation has been conducted against the criterion that will best deliver the operational objectives of the Corporate Plan of VisitScotland and the Organisational Strategy of The Championships. As required by the Procurement Reform (Scotland) Act 2014, contract award decisions were made on the basis of the Most Economically Advantageous Tender (MEAT).

*Please note that contracts listed in this section 3.1 relate to tender activity that took place during the period 1 April 2023 to 31 March 2024 and may have a contract start at a future date.

Collaboration

VisitScotland continues to provide contract and supplier management on collaborative tenders with input from the collaborative partners:

Contract Title	Contract Value	Collaborative Partners
Books and Maps for Retail	£650,000	Historic Environment Scotland and Scottish Parliamentary Corporate Body
PR Services in North America	£935,000	Scottish Government

In 2022/23, the team will lead on a relet of the Books & Maps contract and on a collaboration with the Scottish Government for PR Services in North America.

The organisation continues to support external collaborative procurement activity, providing resource, knowledge and subject matter expertise into key

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collaborative User Intelligence Groups (UIGs). This provides technical expertise into the procurement project and ensures that the VisitScotland operational requirements are fully considered in specification and during contract development and management. In the period covered by this report, VisitScotland has contributed to the following collaborative UIGs:

- Media Planning, Buying & Associated Services (Scottish Government)
- Publishing, Print, Design and Associated Services (Scottish Government)

The VisitScotland procurement team continues to work with our “procurement cluster group” to share knowledge and experiences, discuss best practice, seek collaborative procurement opportunities where possible, etc.

The VisitScotland Head of Procurement attends to Scottish Heads of Procurement group, organised by the Scottish Government procurement division.

Savings

Annual procurement efficiencies are forecast in the range of £400k - £700k per annum for the VisitScotland Group. The following efficiencies have been achieved:

Savings / Benefit Type (BT)	VisitScotland	Cycling World Championships
BT1 - direct price based savings	£349,512	
BT2 - price versus market savings	£664,664	
BT7 - active price management (price avoidance)		£1,402,346
Total	£1,014,177	£1,402,346

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APPENDIX 1: Payments made in excess of £25,000 during the financial year ending 31st March 2024

The following statements are published in accordance with Section 31(3) of the Act.

Payment Date	Supplier	Value GBP	Supply Type
04/04/2023	Dentsu UK Limited (Carat GBP)	180,000	Media Advertising
04/04/2023	Dundee City Council - BTU Suppor	37,500	Event Grant
04/04/2023	Softcat Ltd	40,630	Licenses
04/04/2023	The Highland Council	54,737	RTIF Grant
04/04/2023	Royal Highland & Agr. Soc.	30,000	Event Grant
04/04/2023	East Lothian Council-ES Only	27,924	RTIF Grant
04/04/2023	Buck	272,790	Employers Pension Costs
04/04/2023	Aberdeenshire Council - RTIF	77,502	RTIF Grant
04/04/2023	Aberdeenshire Council - RTIF	75,000	RTIF Grant
04/04/2023	Teqex Limited	98,735	IT Equipment
05/04/2023	Last Pistachio	27,280	CWC Copywriting
12/04/2023	Scottish Cyclists Union T/A Scottish Cycling	90,000	CWC Activation
18/04/2023	Dentsu UK Limited (Carat GBP)	30,884	Media Advertising
18/04/2023	Softcat Ltd	30,750	Licenses
19/04/2023	Sweetspot Group Limited	75,375	CWC Stage Gate
19/04/2023	Golazo Cycling Limited	49,999	CWC Course Design
19/04/2023	Golazo Cycling Limited	67,646	CWC Course Design
20/04/2023	The Type Founders LLC dba Yellow Design Studio	51,000	Licenses
26/04/2023	Rare Management Ltd	54,000	CWC Venue Hire
26/04/2023	Softcat Ltd	25,208	Licenses
26/04/2023	AWG Group Ltd	50,736	Rent
26/04/2023	AWG Group Ltd	50,736	Rent
26/04/2023	Fife Council	57,800	Rent
26/04/2023	Ballicom Limited	84,560	IT Equipment
26/04/2023	Janis Roddie Consultancy	30,400	CWC Ticketing
02/05/2023	Edinburgh Int. Conference Centre	31,071	Venue Hire
02/05/2023	The Highland Council	40,994	RTIF Grant
02/05/2023	City of Edinburgh Council	106,000	Rent
02/05/2023	Regent Exhibitions Ltd	128,010	Exhibition Space
02/05/2023	Bytes Software Services	38,189	Licenses
09/05/2023	Redfern Travel Ltd/CTM (North)	81,191	Business Travel
09/05/2023	Dentsu UK Limited (Carat GBP)	42,539	Media Advertising
09/05/2023	Union Advertising Limited	101,992	Content Production
09/05/2023	The Rocket Group	75,488	Exhibition Space
09/05/2023	Lothian Pension Fund	151,602	Employers Pension Costs
10/05/2023	P G A European Tour	900,000	Sponsorship
10/05/2023	SMG Europe Holdings Ltd t/a P&J Live	83,512	Venue Hire
10/05/2023	Rare Management Ltd	54,144	CWC Management Fee
12/05/2023	Dentsu Uk Limited (Carat USD)	295,270	Global Media Advertising

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Payment Date	Supplier	Value GBP	Supply Type
16/05/2023	Dentsu UK Limited (Carat GBP)	86,724	Media Advertising
16/05/2023	WhiteSpace now Dentsu Creative	30,702	Digital Creative
16/05/2023	Buck	284,310	Employers Pension Costs
17/05/2023	Enduro Sports Organisation (CWC)	109,340	CWC Management Fee
17/05/2023	Enduro Sports Organisation (CWC)	61,776	CWC Management Fee
17/05/2023	Commsworld Limited	375,570	CWC IT Support
17/05/2023	Kukri GB Ltd	131,305	CWC Equipment
23/05/2023	P G A European Tour	900,000	Sponsorship
23/05/2023	Phoenix Life Limited c/o JLL	48,000	Rent
24/05/2023	Motion Technology Services Ltd	60,480	CWC IT Support
30/05/2023	Dentsu UK Limited (Carat GBP)	29,461	Media Advertising
30/05/2023	EDF Energy	39,727	Energy Costs
30/05/2023	Dundee City Council - BTU Suppor	26,250	Event Grant
31/05/2023	Rare Management Ltd	62,500	CWC Course Design
31/05/2023	Pennine Events	67,681	CWC Management Fee
31/05/2023	Pennine Events	94,739	CWC Management Fee
06/06/2023	Softcat Ltd	30,612	Licenses
06/06/2023	Softcat Ltd	39,866	Licenses
06/06/2023	Buck	297,072	Employers Pension Costs
07/06/2023	Dentsu Uk Limited (Carat USD)	69,211	Global Media Advertising
07/06/2023	Grace and Tailor	29,400	CWC Safety Services
09/06/2023	Golazo Cycling Limited	332,391	CWC Staging Costs
13/06/2023	Redfern Travel Ltd/CTM (North)	153,578	Business Travel
13/06/2023	Softcat Ltd	26,939	Licenses
13/06/2023	Lothian Pension Fund	164,980	Employers Pension Costs
15/06/2023	Glasgow City Council	1,115,546	CWC Partnership Costs
15/06/2023	Scottish Cyclists Union T/A Scottish Cycling	63,000	CWC Activation
20/06/2023	The Rocket Group	129,869	Exhibition Costs
20/06/2023	Northstar Travel Media Limited (GBP)	78,000	Exhibition Space
20/06/2023	Qualtrics LLC	35,831	License
20/06/2023	Content Square Ltd	27,000	License
21/06/2023	Rare Management Ltd	30,000	CWC Course Design
21/06/2023	Rare Management Ltd	25,000	CWC Course Design
21/06/2023	University of Strathclyde	69,567	CWC Media Location
21/06/2023	Union Cycliste Internationale	400,000	CWC JPC Activities
28/06/2023	Dentsu UK Limited (Carat GBP)	26,657	Media Advertising
28/06/2023	Pennine Events	105,682	CWC Course Design
28/06/2023	Ticketmaster Sporting Limited	123,768	CWC Ticket Fee
28/06/2023	Golazo Cycling Limited	361,087	CWC Staging Costs
29/06/2023	E-see International Ltd	30,855	License
29/06/2023	Falcon Social	39,999	License
04/07/2023	The Rocket Group	35,308	Exhibition Services
04/07/2023	Lothian Pension Fund	141,692	Employers Pension Costs
04/07/2023	Buck	273,699	Employers Pension Costs
05/07/2023	Scottish Police Authority	225,388	CWC Police Services

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Payment Date	Supplier	Value GBP	Supply Type
05/07/2023	Rare Management Ltd	32,341	CWC Operational Costs
05/07/2023	Softcat Ltd	36,424	Licenses
05/07/2023	Two Circles Ltd	39,023	CWC Ticketing Strategy
11/07/2023	Redfern Travel Ltd/CTM (North)	264,124	Business Travel
12/07/2023	Dentsu UK Limited (Carat GBP)	29,567	CWC Media Advertising
12/07/2023	Pennine Events	178,246	CWC Management Fee
12/07/2023	Commsworld Limited	45,528	CWC Communication Support
12/07/2023	Kukri GB Ltd	131,305	CWC Workforce Clothing
17/07/2023	Sweetspot Group Limited	25,125	CWC Management Fee
17/07/2023	Sweetspot Group Ltd (CWC)	153,283	CWC Management Fee
18/07/2023	Audit Scotland	32,617	Audit Fees
18/07/2023	Progressive Partnership	32,400	Visitor Survey
19/07/2023	Rare Management Ltd	54,000	CWC Operational Costs
20/07/2023	Edinburgh Inter. Festival Soc.	42,500	Event Grant
20/07/2023	AWG Group Ltd	50,736	Rent
20/07/2023	AWG Group Ltd	50,736	Rent
20/07/2023	IMG UK Ltd	60,000	Woman's Scottish Open
20/07/2023	IMG UK Ltd	60,000	Woman's Scottish Open
25/07/2023	Loch Lomond/Trossachs Nat. Park	75,000	RTIF Grant
25/07/2023	Compass Services UK Ltd	77,016	CWC Catering Equipment
26/07/2023	Dentsu UK Limited (Carat GBP)	70,875	CWC Media Advertising
26/07/2023	Rare Management Ltd	76,848	CWC Operational Costs
26/07/2023	Rare Management Ltd	45,299	CWC Operational Costs
26/07/2023	Rare Management Ltd	26,820	CWC Operational Costs
26/07/2023	Pennine Events	96,783	CWC Management Fee
26/07/2023	Pennine Events	92,357	CWC Management Fee
26/07/2023	Pennine Events	28,436	CWC Management Fee
26/07/2023	Enduro Sports Organisation (CWC)	52,636	CWC Management Fee
26/07/2023	Enduro Sports Organisation (CWC)	30,888	CWC Management Fee
26/07/2023	Enduro Sports Organisation (CWC)	61,776	CWC Management Fee
26/07/2023	Commsworld Limited	164,442	CWC Communication Support
26/07/2023	Motion Technology Services Ltd	60,480	CWC Event Technology
26/07/2023	Sweetspot Group Ltd (CWC)	47,045	CWC Management Fee
26/07/2023	Sweetspot Group Ltd (CWC)	39,425	CWC Management Fee
26/07/2023	Sweetspot Group Ltd (CWC)	54,115	CWC Management Fee
26/07/2023	Raven Controls	45,000	CWC Event Control System
26/07/2023	Golazo Cycling Limited	140,185	CWC Management Fee
27/07/2023	GES Ltd	64,089	CWC Exhibition Services
28/07/2023	Enduro Sports Organisation (CWC)	580,085	CWC Management Fee
01/08/2023	R&A Championships Ltd	334,427	Hosting Fee
01/08/2023	EDF Energy	32,865	Energy Costs
01/08/2023	Softcat Ltd	84,504	Licenses
01/08/2023	Softcat Ltd	224,396	Licenses
01/08/2023	Softcat Ltd	190,387	Licenses
01/08/2023	Lothian Pension Fund	142,991	Employers Pension Costs
01/08/2023	Edinburgh Festival Fringe SocLtd	42,500	Event Grant

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Payment Date	Supplier	Value GBP	Supply Type
01/08/2023	Buck	239,516	Employers Pension Costs
01/08/2023	Park Place Technologies Ltd	64,937	IT Hardware Support
02/08/2023	Rare Management Ltd	94,500	CWC Management Fee
02/08/2023	ID Resilience Ltd	33,600	CWC Security
02/08/2023	Time to Elev8 Limited	35,911	CWC Ceremony & Presentation
02/08/2023	Sweetspot Group Ltd (CWC)	54,115	CWC Operational Costs
02/08/2023	Sweetspot Group Ltd (CWC)	62,540	CWC Operational Costs
02/08/2023	Sweetspot Group Ltd (CWC)	47,920	CWC Operational Costs
02/08/2023	Arthur J. Gallagher (UK) Limited	54,308	CWC Insurance
02/08/2023	Arthur J. Gallagher (UK) Limited	61,600	CWC Insurance
02/08/2023	Golazo Cycling Limited	144,000	CWC Management Fee
04/08/2023	Pennine Events	58,667	CWC Operational Costs
04/08/2023	Pennine Events	61,307	CWC Operational Costs
08/08/2023	Redfern Travel Ltd/CTM (North)	69,446	Business Travel
08/08/2023	Festivals Edinburgh Ltd	30,000	Event Grant
09/08/2023	Pennine Events	201,867	CWC Operational Costs
09/08/2023	Pennine Events	63,887	CWC Operational Costs
09/08/2023	Pennine Events	84,240	CWC Operational Costs
09/08/2023	Pennine Events	112,367	CWC Operational Costs
09/08/2023	Pennine Events	52,143	CWC Operational Costs
09/08/2023	Venesky-Brown Recruitment Ltd	69,133	CWC Staff Costs
15/08/2023	Phoenix Life Limited c/o JLL	48,000	Rent
16/08/2023	Rare Management Ltd	79,292	CWC Operational Costs
16/08/2023	Grace and Tailor	35,681	CWC Safety Services
16/08/2023	Kukri GB Ltd	89,868	CWC Workforce Clothing
16/08/2023	Cello Signal Ltd t/a The Leith Agency	32,880	CWC Course Design
22/08/2023	Culture & Sport Glasgow- ES Only	60,000	Event Grant
22/08/2023	IMG UK Ltd	780,000	Event Grant
23/08/2023	Venesky-Brown Recruitment Ltd	50,502	CWC Staff Costs
23/08/2023	Venesky-Brown Recruitment Ltd	35,566	CWC Staff Costs
23/08/2023	The Business Incentives Group Ltd T/A Promotional Warehouse	47,580	CWC Merchandise
23/08/2023	Motion Technology Services Ltd	30,000	CWC Event Technology
23/08/2023	Sweetspot Group Ltd (CWC)	51,352	CWC Operational Costs
23/08/2023	Sweetspot Group Ltd (CWC)	37,946	CWC Operational Costs
23/08/2023	Sweetspot Group Ltd (CWC)	25,670	CWC Operational Costs
23/08/2023	Sweetspot Group Ltd (CWC)	31,713	CWC Operational Costs
23/08/2023	Riedel Communications GmbH & Co. KG	116,192	CWC Management Fee
23/08/2023	Spyder Events Ltd	27,696	CWC Vehicle Hire
23/08/2023	Golazo Cycling Limited	175,178	CWC Management Fee
30/08/2023	Rare Management Ltd	72,075	CWC Operational Costs
30/08/2023	Rare Management Ltd	39,894	CWC Operational Costs
30/08/2023	SEC - Scottish Event Campus	595,800	CWC Venue Hire
30/08/2023	Sweetspot Group Limited	25,125	CWC Management Fee
30/08/2023	Mallard Video Productions Limited	37,069	CWC Video Production
30/08/2023	Commsworld Limited	432,000	CWC Communication Support

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Payment Date	Supplier	Value GBP	Supply Type
31/08/2023	Rare Management Ltd	25,621	CWC Operational Costs
31/08/2023	Sweetspot Group Ltd (CWC)	45,855	CWC Operational Costs
31/08/2023	Sweetspot Group Ltd (CWC)	48,147	CWC Operational Costs
31/08/2023	Sweetspot Group Ltd (CWC)	29,216	CWC Operational Costs
31/08/2023	Sweetspot Group Ltd (CWC)	27,289	CWC Operational Costs
05/09/2023	Redfern Travel Ltd/CTM (North)	111,831	Business Travel & Accommodation
05/09/2023	Lothian Pension Fund	140,635	Employers Pension Costs
05/09/2023	Buck	238,028	Employers Pension Costs
06/09/2023	Cameron Presentations Ltd-Giffn	50,842	CWC Staging Costs
06/09/2023	Cameron Presentations Ltd-Giffn	41,839	CWC Staging Costs
06/09/2023	Pennine Events	201,895	CWC Event Delivery Partner Costs
06/09/2023	Pennine Events	56,554	CWC Event Delivery Partner Costs
06/09/2023	Pennine Events	84,990	CWC Event Delivery Partner Costs
06/09/2023	Pennine Events	56,016	CWC Event Delivery Partner Costs
06/09/2023	Pennine Events	243,025	CWC Event Delivery Partner Costs
06/09/2023	Venesky-Brown Recruitment Ltd	52,725	CWC Agency Staff
06/09/2023	Sweetspot Group Ltd (CWC)	59,687	CWC Event Delivery Partner Costs
13/09/2023	Rare Management Ltd	61,925	CWC Event Delivery Partner Costs
13/09/2023	Rare Management Ltd	71,448	CWC Event Delivery Partner Costs
13/09/2023	Rare Management Ltd	72,192	CWC Event Delivery Partner Costs
13/09/2023	CSM Sport and Entertainment LLP T/A CSM Live	54,520	CWC Operational Costs
13/09/2023	Chapter 3 Graphics Ltd	41,745	CWC Broadcast
21/09/2023	Enterprise RAC UK Ltd	394,934	CWC Car Hire
21/09/2023	IMEX America Ltd	91,256	Exhibition Space
21/09/2023	Rare Management Ltd	77,895	CWC Event Delivery Partner Costs
21/09/2023	Azets Audit Services Ltd	32,741	Internal Audit Fee
21/09/2023	Trivandi	92,979	CWC Operational Costs
21/09/2023	Taylor & Fraser Ltd	34,617	CWC Agency Staff
21/09/2023	Kukri GB Ltd	172,741	CWC Workforce Clothes
21/09/2023	Allstar Business Solutions Limited	29,593	CWC Fuel Charges
21/09/2023	Chapter 3 Graphics Ltd	41,746	CWC Broadcast
26/09/2023	Audit Scotland	32,616	Audit Fee
27/09/2023	First Travel Solutions	36,000	CWC Coach Hire
27/09/2023	Pennine Events	57,096	CWC Event Delivery Partner Costs
27/09/2023	International Media Sales Ltd	34,728	CWC Programme
27/09/2023	Aramark Defence Service 2	37,776	CWC Catering
04/10/2023	GES Ltd	38,289	CWC Operational Costs
04/10/2023	CSM Sport and Entertainment LLP T/A CSM Live	572,778	CWC Operational Costs
05/10/2023	SMG Europe Holdings Ltd t/a P&J Live	43,376	Venue Hire
05/10/2023	University of Strathclyde	174,253	CWC Venue Hire
05/10/2023	Festivals Edinburgh Ltd	30,000	Event Grant
05/10/2023	Paragon Power Services Ltd	101,189	CWC Operational Costs
05/10/2023	DENTSU CREATIVE a trading division of Dentsu UK Ltd	69,788	Media Production

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Payment Date	Supplier	Value GBP	Supply Type
05/10/2023	DENTSU CREATIVE a trading division of Dentsu UK Ltd	41,508	Content Capture
06/10/2023	Pennine Events	77,517	CWC Event Delivery Partner Costs
06/10/2023	Riedel Communications GmbH & Co. KG	55,682	CWC Operational Costs
12/10/2023	Lothian Pension Fund	138,574	Employers Pension Costs
12/10/2023	Buck	290,076	Employers Pension Costs
12/10/2023	CSM Sport and Entertainment LLP T/A CSM Live	227,783	CWC Operational Costs
12/10/2023	CSM Sport and Entertainment LLP T/A CSM Live	167,467	CWC Operational Costs
12/10/2023	CSM Sport and Entertainment LLP T/A CSM Live	442,470	CWC Operational Costs
12/10/2023	Unique Events Ltd (Edinburgh's Hogmanay)	55,000	Event Grant
12/10/2023	Venesky-Brown Recruitment Ltd	54,363	CWC Agency Staff
12/10/2023	Sweetspot Group Ltd (CWC)	27,071	CWC Event Delivery Partner Costs
12/10/2023	Arthur J. Gallagher (UK) Limited	48,500	CWC Insurance
17/10/2023	Culture & Sport Glasgow- ES Only	1,025,000	Event Grant
17/10/2023	Glasgow City Council	4,452,124	CWC Operational Costs
18/10/2023	Phoenix Life Limited c/o JLL	48,000	Rent
23/10/2023	Rare Management Ltd	28,352	CWC Event Delivery Partner Costs
23/10/2023	Rare Management Ltd	42,159	CWC Event Delivery Partner Costs
23/10/2023	Rare Management Ltd	39,587	CWC Event Delivery Partner Costs
23/10/2023	SEC - Scottish Event Campus	81,430	CWC Venue Hire
23/10/2023	Scottish Fire and Rescue Service	181,346	CWC Operational Costs
23/10/2023	Mediabrand International Ltd T/A Futures Sports & Entertainment	48,000	CWC Sponsorship Support
23/10/2023	First Travel Solutions	144,753	CWC Coach Hire
23/10/2023	SEPA	60,941	CWC Operational Costs
23/10/2023	Pennine Events	90,510	CWC Event Delivery Partner Costs
23/10/2023	Pennine Events	60,400	CWC Event Delivery Partner Costs
23/10/2023	Pennine Events	120,000	CWC Event Delivery Partner Costs
23/10/2023	Ticketmaster Sporting Limited	30,634	CWC Ticketing Costs
23/10/2023	Ticketmaster Sporting Limited	33,778	CWC Ticketing Costs
23/10/2023	Commsworld Limited	108,000	CWC Communication Support
23/10/2023	Arthur J. Gallagher (UK) Limited	28,700	CWC Insurance
23/10/2023	Arthur J. Gallagher (UK) Limited	140,000	CWC Insurance
24/10/2023	Redfern Travel Ltd/CTM (North)	55,086	Business Travel & Accommodation
27/10/2023	Sweetspot Group Limited	50,250	CWC Event Delivery Partner Costs
27/10/2023	Sweetspot Group Limited	25,125	CWC Event Delivery Partner Costs
27/10/2023	Golazo Cycling Limited	56,278	CWC Venue Hire
01/11/2023	Dentsu UK Limited (Carat GBP)	87,052	Media Advertising
01/11/2023	Dentsu UK Limited (Carat GBP)	25,132	Media Advertising
01/11/2023	Sweetspot Group Limited	25,125	CWC Event Delivery Partner Costs
01/11/2023	Pennine Events	126,162	CWC Event Delivery Partner Costs
01/11/2023	Peter Vardy Limited T/A Flex Auto	122,612	CWC Vehicle Hire

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Payment Date	Supplier	Value GBP	Supply Type
07/11/2023	Fife Council/Rates	29,638	Rates
07/11/2023	Lothian Pension Fund	139,950	Employers Pension Costs
07/11/2023	Buck	232,819	Employers Pension Costs
07/11/2023	Barrier Networks Ltd	28,274	Licenses
08/11/2023	Scottish Police Authority	96,072	CWC Operational Costs
08/11/2023	Scottish Police Authority	62,419	CWC Operational Costs
08/11/2023	Culture & Sport Glasgow(Trad)CIC	75,622	CWC Event Delivery Partner Costs
08/11/2023	TBR Global Limited	42,197	CWC Vehicle Hire
08/11/2023	TBR Global Limited	39,112	CWC Vehicle Hire
08/11/2023	Hardstaff Barriers A Division of Hill & Smith Infrastructure Limited	30,472	CWC Security
14/11/2023	Redfern Travel Ltd/CTM (North)	142,943	Business Travel & Accommodation
14/11/2023	Progressive Partnership	32,400	Visitor Survey
14/11/2023	British Pharmacological Society	25,000	Business Events Fund
22/11/2023	Dentsu UK Limited (Carat GBP)	25,222	Media Advertising
22/11/2023	Loch Lomond/Trossachs Nat. Park	600,000	RTIF Grant
22/11/2023	Unique Events Ltd (Edinburgh's Hogmanay)	50,000	Event Grant
22/11/2023	BBC SCOTLAND	255,252	CWC Studio Hire
23/11/2023	Lothian Pension Fund	198,235	Employers Pension Costs
28/11/2023	Dentsu UK Limited (Carat GBP)	67,044	Media Advertising
28/11/2023	Buck	344,299	Employers Pension Costs
29/11/2023	Enduro Sports Organisation (CWC)	61,776	CWC Event Delivery Partner Costs
29/11/2023	Scottish Ambulance Service	214,360	CWC Operational Costs
05/12/2023	Argyll & Bute Council	28,000	RTIF Grant
05/12/2023	EDF Energy	28,840	Energy Costs
06/12/2023	Scottish Cyclists Union T/A Scottish Cycling	27,000	CWC Event Delivery Partner Costs
06/12/2023	Scottish Police Authority	1,736,310	CWC Operational Costs
11/12/2023	Falcon Social	53,522	License
11/12/2023	Union Europeenne de Radio Television	114,911	CWC Broadcasting Services
12/12/2023	Virgin Media Business -Prof Srvs	34,178	IT Services
12/12/2023	IMG UK Ltd	200,000	Event Grant
12/12/2023	Scottish Orienteering 6 Day Event Company	40,000	Event Grant
12/12/2023	BMG Research Ltd	32,051	Tourism Survey
12/12/2023	BMG Research Ltd	32,051	Tourism Survey
13/12/2023	Forestry and Land Scotland	300,000	CWC Event Delivery Partner Costs
18/12/2023	Reed Exhibitions (USD)	47,885	Exhibition Costs
18/12/2023	Dentsu Uk Limited (Carat USD)	102,950	Global Media Advertising
19/12/2023	Dentsu UK Limited (Carat GBP)	25,545	Media Advertising
20/12/2023	East Lothian Council-ES Only	157,621	RTIF Grant
21/12/2023	Glasgow City Council	6,140,054	CWC Event Delivery Partner Costs (Payment 1)
21/12/2023	Glasgow City Council	6,140,054	CWC Event Delivery Partner Costs (Payment 2)

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Payment Date	Supplier	Value GBP	Supply Type
21/12/2023	CSM Sport and Entertainment LLP T/A CSM Live	586,633	CWC Event Delivery Partner Costs
21/12/2023	Enduro Sports Organisation (CWC)	1,363,741	CWC Event Delivery Partner Costs
21/12/2023	Enduro Sports Organisation (CWC)	30,888	CWC Event Delivery Partner Costs
21/12/2023	Peter Vardy Limited T/A Flex Auto	27,145	CWC Vehicle Hire
03/01/2024	Scottish Government	176,952	CWC Transport Management
03/01/2024	Arthur J. Gallagher (UK) Limited	251,076	CWC Insurance
08/01/2024	Orkney Islands Council - ES	600,000	RTIF Grant
08/01/2024	City of Edinburgh Council	27,690	Rent
08/01/2024	Lothian Pension Fund	142,578	Employers Pension Costs
08/01/2024	Buck	149,200	Employers Pension Costs
15/01/2024	Dentsu Uk Limited (Carat USD)	103,236	Global Media Advertising
15/01/2024	Freeman Decorating Co	54,909	Exhibition Space Design
16/01/2024	SMG Europe Holdings Ltd t/a P&J Live	54,220	Venue Hire
16/01/2024	Dentsu UK Limited (Carat GBP)	28,518	Media Advertising
16/01/2024	Hilton Glasgow	31,517	Venue Hire
16/01/2024	micebook	25,650	Exhibition Space
18/01/2024	Pennine Events	56,787	CWC Event Delivery Partner Costs
18/01/2024	Pennine Events	110,754	CWC Event Delivery Partner Costs
18/01/2024	Pennine Events	100,466	CWC Event Delivery Partner Costs
18/01/2024	Pennine Events	80,260	CWC Event Delivery Partner Costs
23/01/2024	Computacenter UK Ltd	41,096	IT Equipment
23/01/2024	Computacenter UK Ltd	48,867	IT Equipment
23/01/2024	The Highland Council	280,000	RTIF Grant
23/01/2024	BMG Research Ltd	32,051	Domestic Tourism Monitoring
24/01/2024	Dumfries & Galloway Council	50,000	CWC Event Grant
24/01/2024	Pennine Events	35,829	CWC Event Delivery Partner Costs
24/01/2024	Pennine Events	34,539	CWC Event Delivery Partner Costs
30/01/2024	Lothian Pension Fund	145,570	Employers Pension Costs
30/01/2024	Buck	146,472	Employers Pension Costs
06/02/2024	EDF Energy	32,070	Energy Costs
06/02/2024	Softcat Ltd	44,194	IT Software
06/02/2024	Big Worldwide	59,100	Event Attendance
06/02/2024	Disabled Enabled Limited t/a AccessAble	32,022	Guide Development
13/02/2024	XMA Ltd	219,271	IT Equipment
13/02/2024	Audit Scotland	34,292	Audit Services
13/02/2024	Computacenter UK Ltd	233,825	IT Services
13/02/2024	Computacenter UK Ltd	281,917	IT Services
13/02/2024	Phoenix Life Limited c/o JLL	48,000	Rent
27/02/2024	Union Cycliste Internationale	431,350	CWC Event Delivery Partner Costs
28/02/2024	Dentsu UK Limited (Carat GBP)	94,355	Media Advertising
28/02/2024	Glasgow City Council	842,263	CWC Event Delivery Partner Costs
28/02/2024	Shetland Islands Council	37,500	RTIF Grant
28/02/2024	City of Edinburgh Council	70,928	Rent
28/02/2024	Lothian Pension Fund	146,177	Employers Pension Costs

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28/02/2024	Stirling Council	253,200	CWC Event Delivery Partner Costs
05/03/2024	Buck	150,371	Employers Pension Costs
12/03/2024	New Mind Internet Consultancy Limited (Simpleview)	189,240	License
13/03/2024	East Dunbartonshire Council	37,525	CWC Accommodation
19/03/2024	SMG Europe Holdings Ltd t/a P&J Live	119,284	Exhibition Space
19/03/2024	Dentsu UK Limited (Carat GBP)	34,981	Media Advertising
19/03/2024	Dentsu UK Limited (Carat GBP)	25,470	Media Advertising
19/03/2024	Dentsu UK Limited (Carat GBP)	101,486	Media Advertising
19/03/2024	Renfrewshire Council	36,477	RTIF Grant
19/03/2024	Perth & Kinross Council - ES Gra	75,000	RTIF Grant
19/03/2024	West Lothian Council	48,000	RTIF Grant
21/03/2024	Dentsu Uk Limited (Carat USD)	158,641	Global Media Advertising
21/03/2024	Dentsu Uk Limited (Carat USD)	163,496	Global Media Advertising
22/03/2024	Orkney Islands Council - ES	75,000	RTIF Grant
22/03/2024	Argyll & Bute Council	32,389	RTIF Grant
22/03/2024	Argyll & Bute Council	37,500	RTIF Grant
22/03/2024	Argyll & Bute Council	68,184	RTIF Grant
22/03/2024	Dentsu UK Limited (Carat GBP)	81,616	Media Advertising
22/03/2024	Dentsu UK Limited (Carat GBP)	33,747	Media Advertising
22/03/2024	The Highland Council	37,850	RTIF Grant
22/03/2024	The Highland Council	25,000	RTIF Grant
22/03/2024	The Highland Council	42,746	RTIF Grant
22/03/2024	The Highland Council	67,820	RTIF Grant
22/03/2024	The Highland Council	50,000	RTIF Grant
22/03/2024	The Highland Council	35,000	RTIF Grant
22/03/2024	The Highland Council	44,086	RTIF Grant
22/03/2024	City of Edinburgh Council	26,587	RTIF Grant
22/03/2024	City of Edinburgh Council	29,886	RTIF Grant
22/03/2024	Fife Council - RTIF	39,167	RTIF Grant
25/03/2024	Dentsu UK Limited (Carat CAD)	121,980	Global Media Advertising
25/03/2024	Dentsu UK Limited (Carat CAD)	270,000	Global Media Advertising
26/03/2024	Dentsu UK Limited (Carat GBP)	41,992	Media Advertising
26/03/2024	Dentsu UK Limited (Carat GBP)	36,011	Media Advertising
26/03/2024	Dentsu UK Limited (Carat GBP)	179,970	Media Advertising
26/03/2024	Dentsu UK Limited (Carat GBP)	59,538	Media Advertising
26/03/2024	Dentsu UK Limited (Carat GBP)	59,990	Media Advertising
26/03/2024	Dentsu UK Limited (Carat GBP)	59,990	Media Advertising
26/03/2024	Dentsu UK Limited (Carat GBP)	115,024	Media Advertising
26/03/2024	Dentsu UK Limited (Carat GBP)	96,000	Media Advertising
26/03/2024	Dentsu UK Limited (Carat GBP)	42,000	Media Advertising
26/03/2024	Dentsu UK Limited (Carat GBP)	60,000	Media Advertising
26/03/2024	Dentsu UK Limited (Carat GBP)	55,302	Media Advertising
26/03/2024	Union Advertising Limited	71,400	Content Production
26/03/2024	Union Advertising Limited	63,587	Content Production
26/03/2024	Dentsu Uk Limited (Carat USD)	151,368	Global Media Advertising

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26/03/2024	Dentsu Uk Limited (Carat USD)	202,984	Global Media Advertising
26/03/2024	The Highland Council	64,350	RTIF Grant
26/03/2024	Lothian Pension Fund	143,460	Employers Pension Costs
26/03/2024	Perth & Kinross Council - ES Gra	34,094	RTIF Grant
26/03/2024	Buck	145,043	Employers Pension Costs
26/03/2024	Ballicom Limited	141,532	IT Equipment
26/03/2024	Destination Sport Ltd	36,000	CWC License Fee
27/03/2024	The Highland Council	33,084	RTIF Grant
27/03/2024	City of Edinburgh Council	115,783	RTIF Grant
27/03/2024	Flexiform Business Furniture Ltd	26,126	Office Equipment
28/03/2024	Orkney Islands Council - ES	52,000	RTIF Grant
28/03/2024	Dentsu UK Limited (Carat GBP)	179,970	Media Advertising
28/03/2024	Dentsu UK Limited (Carat GBP)	68,389	Media Advertising
28/03/2024	Union Advertising Limited	236,410	Content Production
28/03/2024	Galtec Solutions Ltd	63,042	IT Equipment
28/03/2024	Orkney 2025	181,466	Event Grant
28/03/2024	ECR Solutions Ltd	46,560	Retail Equipment