

## PUBLIC SECTOR REFORM (SCOTLAND) ACT 2010

### VISITSCOTLAND return for year ending 31<sup>st</sup> March 2022

The following statements are published in accordance with Section 31(1), 31(2), 31(3) and 31(4) of the Act.

ACTIVITY	NOTES	GBP'000
PUBLIC RELATIONS		157
SUPPORT GRANTS	<i>Includes support for cultural and sports events and growth fund projects</i>	8,639
PROMOTIONAL, CONFERENCE & EVENT ACTIVITIES		11,398
MEDIA ADVERTISING		14,771
DIRECT MARKETING	<i>Includes iCentre costs</i>	4,067
OTHER MARKETING COSTS	<i>includes branding, design, publications, printing &amp; distribution</i>	442
RESEARCH & EVALUATION		517
STAFF COSTS	<i>To deliver above activity</i>	13,364
<b>TOTAL PR MARKETING SPEND</b>		<b>53,355</b>
<b>OVERSEAS TRAVEL</b>	<i>Includes travel to as well as from the UK; and the cost of hotels, the cost of travel and subsistence during overseas visits and other related expenditure</i>	15
<b>HOSPITALITY AND ENTERTAINMENT</b>	<i>Includes any gifts, meals, parties, receptions, tickets for or invitations to public, sporting, cultural or other events or other similar benefits accorded by VisitScotland to its own members or employees or third parties for whatever reason</i>	12
<b>EXTERNAL CONSULTANCY</b>	<i>Includes management, IT, financial, construction or infrastructure related consultancy, audit fees and third party technical support</i>	197
<b>RENUMERATIONS RECEIVED IN EXCESS OF £150k</b>	<i>Does not include receipt of pension, voluntary severance compromise agreements or redundancy payments</i>	1 individual

See Appendix 1 for statements in accordance with 31(3) of the Act: Payments over £25,000.

The following statement is published in accordance with Section 32(1)(b).

## Promotion of Sustainable Growth

The below are extracts from the VisitScotland Annual Sustainability Report (2021 – 2022), for the full and detailed report please visit <https://www.visitscotland.org/about-us/annual-corporate-reports/sustainability-report>.

### Introduction

Tourism is a force for good. It creates jobs, sustains communities, enriches lives and contributes significantly to the economy.

However, with increasing concern around the impacts of climate change and changing consumer behaviours, it has become clear that the industry's future success is dependent on responsible and sustainable development.

In line with the Scottish Government's ambition and Scotland: Outlook 2030 Tourism Strategy, VisitScotland will play a lead role in the development of responsible tourism practices, making Scotland one of the most economically, environmentally and socially sustainable destinations in the world.

This will be achieved by taking direct action on issues under its control and engaging, influencing and supporting strategic partners, businesses, destination communities and visitors, to enable and encourage the adoption of responsible tourism practices (see VisitScotland's Sustainable Tourism Policy).

VisitScotland is a signatory of the Glasgow Declaration on Climate Action in Tourism and Tourism Declares a Climate Emergency. It is committed to reducing carbon emissions in its own operations, in line with its sustainability policy and the Scottish Government's climate change targets. VisitScotland also continues to develop as a climate conscious organisation, recognising where it needs to make improvements and learn lessons from others.

### Climate Change Reporting

As of the 31 March 2022, VisitScotland has achieved an 87% reduction in CO2 emissions from its base year, which exceeds the current 2030 target. The average

reduction per year is 11% (averaged from its base year of 2008/9 to 2019/20), showing that although its emissions have risen by 9% in the current year, due to relaxed Covid restrictions, it has still achieved a reduction of 51% against the last full pre-pandemic year.

VisitScotland annually reports on its compliance with its climate change duties through the Scottish Sustainable Network reporting tool. In 2020-21 reporting included homeworking emissions and in the next report due in November 2022, VisitScotland will be including commuting data and a date when it anticipates to be net zero in areas of direct emissions. VisitScotland's ambition is to be net zero by 2030. VisitScotland is not ignoring Scope 3 emissions but embracing them by developing a tool to identify all Scope 3 emissions which will lead to a more detailed plan for future reductions.

### COP26

While restrictions remained in place for large parts of the year, due to the continuing global pandemic, there was a greater opportunity to attend and hold events than in 2020/21. The most significant event of 2021 was COP26.

The Scottish Government had the aspiration to offer an ambitious programme of events, in multiple and flexible spaces, offering something to everyone and to support the achievement of their objectives for COP26. The programme of events was successfully delivered by the Events and Exhibitions Team with more than 2,400 people attending in person and over 3,300 joining virtually. The Lighthouse on Mitchell Lane in Glasgow was the chosen venue and VisitScotland led on the operational planning and delivery of the project, working closely with the Scottish Government as a 'Team Scotland' partner. On site it took 61 staff to

deliver the project over 12 days, of which 13 were VisitScotland staff. Seven members of VisitScotland's Events team were responsible for the planning and management of the project. All live events were also offered virtually to reduce travel and allow for those not willing or able to travel due to Covid but also to extend the global audience reach ensuring the Scottish Government sustainability message was shared as widely as possible.

The carbon impact of the programme was considered at every level including, although not restricted to: the menus; staffing, with support staff only chosen if they

lived within a close radius to Glasgow; video content being used wherever possible and ensuring any in-situ branding was recyclable; single use plastics bottles being banned from site, handouts at events were restricted and there were no generic leaflets or give aways from main organisers. Organisations which were invited to participate also had to be committed to delivering the core outcomes of the zone and not be associated with any controversial environmental activities. The events provided a platform to share VisitScotland's vision for a sustainable future and to inspire the industry to take action.

### Internal Sustainability Policy Objectives

For full details on each objective and VisitScotland's progress towards them please visit <https://www.visitscotland.org/about-us/annual-corporate-reports/sustainability-report>.

Objective	Headline progress
Minimise resource use and waste production	VisitScotland's resource use and waste related CO2 emissions are continuing to reduce from its baseline year. In 2021/22, it saw a 3% decrease on the previous year, however comparing to 2019/20 (its last full year of pre-pandemic results), it has a 30% reduction compared to a "normal" year where its average reduction is only 11%.
Buildings Scope 1 (gas), Scope 2 (electricity)	Energy in VisitScotland buildings equates to 355 tCO2e, a 5% reduction on 2020/21 and a 25% reduction on 2019/20 the last full pre-pandemic year (86% from its base year).
Waste and Water Scope 3 emissions	VisitScotland's total waste currently sits at 38% to landfill and 62% recycled, its aim is to have no more than 5% to landfill and 70% to recycled by the Scottish Government target of 2025.
General	VisitScotland's Green Champion network achieved Gold Green Tourism Awards for 95% of its sites, following on from the GreenCheck Assessments (with the remaining two sites to be assessed during 2022/23), supporting its sustainability objectives across the estate
Reduce the impact of transport	VisitScotland has made a 90% reduction in its business travel related CO2 emissions from the baseline year but with an expected increase on 2020-21 where restrictions meant little business travel. Based against 2019/20 its business travel is 84% reduced.

	<p>VisitScotland has reduced its Scope 1 leased car fleet to 17 vehicles during the year, with all cars under 130g/km and project that into 2022/23 this number will reduce again, mainly due to changes in working practices</p>
<p>Improve the quality of tourism jobs</p>	<p>VisitScotland’s offices re-opened to all staff during March 2022, firstly following restriction guidelines before they were all lifted on 21st March. Staff returned under a hybrid working model which will drive how they work in the future and contribute to working in a more responsible manner. The benefits will be reflected in reduced costs in travel, in time and in energy; improved communication, quicker decision making, greater collaboration and ability to spread job roles across Scotland thereby contributing to local economies and creating more locally based jobs. In addition, it aims to provide a better work-life balance for VisitScotland’s staff.</p>
<p>Support climate change mitigation and adaptation</p>	<p>VisitScotland has reviewed mitigation needs across the estate as part of the buildings review with a focus on energy performance certificates and recommendations to reduce rating.</p>
<p>Future Sustainable Planning</p>	<p>VisitScotland recognises its role as a leader in the development of responsible tourism practices across the industry to make Scotland one of the most economically, environmentally and socially sustainable destinations in the world.</p> <p>This will be achieved through four key objectives under its Responsible Tourism Strategy:</p> <ul style="list-style-type: none"> <li>• Supporting Scotland’s transition to a low carbon economy</li> <li>• Ensuring tourism and events in Scotland are inclusive</li> <li>• Ensuring tourism and events contribute to thriving communities</li> <li>• Supporting the protection and considerate enjoyment of Scotland’s natural and cultural heritage</li> </ul>

The following statement is published in accordance with Section 32(1)(b).

**Statement of Efficiency, Effectiveness and Economy**

The below are extracts from the VisitScotland Annual Procurement Report (2021 – 2022), for the full and detailed report please visit <https://www.visitscotland.org/about-us/our-policies/procurement>.

**Efficiencies**

Public Contracts Scotland (PCS) is used to publicly advertise all relevant tender opportunities with an aggregated value exceeding the current procurement thresholds. VisitScotland are long established on PCS, and The Championships have now been added as a standalone Contracting Authority. The volume of published Regulated Contract Notices is summarised as follows:

- Period: 1 April 2021 to 31 March 2022  
VisitScotland published 20 (12 PY) Contract Notices\* through Public Contracts Scotland.
- Period: 1 April 2021 to 31 March 2022 the Championships published 10 (3 PY) Contract Notices\* through Public Contracts Scotland.

In accordance with the Public Contracts (Scotland) Act 2014, the Group has published and maintained a Contracts Register on [www.visitscotland.org](http://www.visitscotland.org) on a quarterly basis. This also includes detail of the contracts awarded for The Championships.

In addition, the Group has accessed Public Contracts Scotland to manage a programme of Quick Quotes. Quick Quote is used for lower value procurements with a value greater than £5,000, but less than a regulated procurement, or as a call-off contract from a pre-tendered framework contract. These can be summarised as follows:

- Period: 1 April 2021 to 31 March 2022  
VisitScotland published 46 (24 PY) Quick Quote Notices\* through Public Contracts Scotland.
- Period: 1 April 2021 to 31 March 2022 the Championships published 10 (2 PY) Quick Quote Notices\* through Public Contracts Scotland.

In all relevant procurements, evaluation has been conducted against the criterion that will best deliver the operational objectives of the Corporate Plan of VisitScotland and the Organisational Strategy of The Championships. As required by the Procurement Reform (Scotland) Act 2014, contract award decisions were made on the basis of the Most Economically Advantageous Tender (MEAT). \*Please note that contracts listed in this section 3.1 relate to tender activity that took place during the period 1 April 2021 to 31 March 2022 and may have a contract start at a future date. Contracts listed in Annex A have a start date within the period 1 April 2021 to 31 March 2022 and the tender activity may have taken place at some point prior to the reporting period.

**Collaboration**

VisitScotland continues to provide contract and supplier management on collaborative tenders with input from the collaborative partners:

<b>Contract Title</b>	<b>Contract Value</b>	<b>Collaborative Partners</b>
Books and Maps for Retail	£2,310,000	Historic Environment Scotland and Scottish Parliamentary Corporate Body

In 2022, the team will lead on a relet of the Books & Maps contract and on a collaboration with the Scottish Government for PR Services in North America.

The organisation continues to support external collaborative contract, providing resource into key collaborative User Intelligence Groups (UIGs). This provides technical expertise into the procurement

project and ensures that the organisation's operational requirements are fully considered in specification and during contract development and management. In the period covered by this report, VisitScotland has contributed to the following collaborative UIGs:

- Media Planning, Buying & Associated Services (Scottish Government)
- International Media Planning, Buying & Associated Services (Scottish Government)
- Publishing, Print, Design and Associated Services (Scottish Government)
- Print and Associated Services (Scottish Government)

It has been noted that since the advent of the COVID-19 Pandemic, UIGs, especially Creative and Media, have reduced in frequency and VisitScotland have raised this with Scottish procurement in an effort to restore previous levels.

### **Savings**

Annual procurement efficiencies are forecast in the range of £400k - £700k per annum for the VisitScotland Group. The following efficiencies have been achieved:

- Full Financial year 2021/22 - £443k (£497k PY)

## APPENDIX 1: Payments made in excess of £25,000 during the financial year ending 31<sup>st</sup> March 2022.

The following statements are published in accordance with Section 31(3) of the Act.

PAYMENT DATE	SUPPLIER	VALUE GBP	SUPPLY TYPE
07/04/2021	XMA Ltd	55,561	IT equipment
07/04/2021	XMA Ltd	26,447	IT equipment
30/04/2021	XMA Ltd	38,893	IT equipment
07/04/2021	Orkney Islands Council - ES	130,000	RTIF Grant
30/04/2021	Glasgow City Council- Rates	63,984	Rates
27/04/2021	LinkedIn Ireland	37,545	Recruitment Costs
14/04/2021	Carat (AUD)	30,923	Global media advertising
30/04/2021	Bytes Software Services	29,383	Subscription
09/04/2021	AWG Group Ltd	50,736	Rent
09/04/2021	AWG Group Ltd	50,736	Rent
09/04/2021	AWG Group Ltd	50,736	Rent
07/04/2021	The Highland Council	59,122	RTIF Grant
30/04/2021	Fife Council	57,800	Rent
30/04/2021	Phoenix Life Limited c/o JLL	48,000	Rent
30/04/2021	Phoenix Life Limited c/o JLL	48,000	Rent
07/04/2021	Edinburgh Inter. Festival Soc.	25,000	Event Grant
07/04/2021	Carat - GBP only	236,080	Media advertising
07/04/2021	Carat - GBP only	375,950	Media advertising
07/04/2021	Carat - GBP only	70,526	Media advertising
07/04/2021	Carat - GBP only	67,068	Media advertising
07/04/2021	Carat - GBP only	76,134	Media advertising
07/04/2021	Carat - GBP only	45,894	Media advertising
07/04/2021	Carat - GBP only	59,990	Media advertising
07/04/2021	Carat - GBP only	47,992	Media advertising
07/04/2021	Carat - GBP only	43,207	Media advertising
07/04/2021	Carat - GBP only	27,580	Media advertising
16/04/2021	Historic Environment Scotland	25,000	3rd party ticket sales
07/04/2021	Comhairle nan Eilean Siar - Receipts	92,000	RTIF Grant
07/04/2021	Aberdeenshire Council - RTIF	139,061	RTIF Grant
07/04/2021	Allander Coaches Limited	150,000	Covid Grant
07/04/2021	ST ANDREWS EXECUTIVE TRAVEL LIMITED	150,000	Covid Grant
07/04/2021	Ratho Coaches Ltd	150,000	Covid Grant
07/04/2021	J&V Coaches	40,500	Covid Grant
14/04/2021	City Circle UK Ltd	81,000	Covid Grant
14/04/2021	Maynes Coaches Ltd	94,500	Covid Grant
14/04/2021	Gibson Direct Ltd.	66,000	Covid Grant
14/04/2021	Timberbush Tours Limited	48,000	Covid Grant
14/04/2021	Edinburgh Coach Lines Ltd	88,500	Covid Grant
14/04/2021	Doigs Ltd	33,000	Covid Grant
14/04/2021	The Ultimate Highland Experience Ltd	28,500	Covid Grant
14/04/2021	Park's of Hamilton (Coach Hirers) Ltd	233,333	Covid Grant
14/04/2021	AAA Coaches Ltd	69,000	Covid Grant
14/04/2021	Ratho Coaches Ltd	28,500	Covid Grant
21/04/2021	D & E Coaches Ltd	150,000	Covid Grant
21/04/2021	Charlotte Travel	42,000	Covid Grant
21/04/2021	ST ANDREWS EXECUTIVE TRAVEL LIMITED	49,500	Covid Grant

07/04/2021	Dunnottar Castle	48,000	Covid Grant
12/04/2021	Ardbeg Distillery Visitor Centre	32,000	Covid Grant
12/04/2021	Verdant Works	32,000	Covid Grant
12/04/2021	Discovery Point and RRS Discovery	64,000	Covid Grant
20/04/2021	Paddle Steamer Waverley	64,000	Covid Grant
23/04/2021	Happy Tours Scotland Limited	80,000	Covid Grant
23/04/2021	Campbell Tours	50,000	Covid Grant
23/04/2021	William Webster t/a Real Scottish Journeys	50,000	Covid Grant
23/04/2021	Heartland Travel	32,000	Covid Grant
23/04/2021	Speyside Tours	32,000	Covid Grant
23/04/2021	Tour Skye Ltd	80,000	Covid Grant
23/04/2021	WOW Scotland Tours Ltd	80,000	Covid Grant
23/04/2021	Gray Line (Scotland) Ltd	80,000	Covid Grant
23/04/2021	Highlander Tours Limited	32,000	Covid Grant
23/04/2021	John O'Groats Ferries Limited	80,000	Covid Grant
23/04/2021	STANDARD FOCUS LTD	50,000	Covid Grant
23/04/2021	Tiny Tartan Tours Ltd	32,000	Covid Grant
23/04/2021	Braw Scottish Tours	32,000	Covid Grant
23/04/2021	Stravaigin Ltd	80,000	Covid Grant
23/04/2021	Escocia Tours Ltd.	32,000	Covid Grant
23/04/2021	Discreet Tours Ltd	80,000	Covid Grant
23/04/2021	J A Johnstone Chauffeur drive	50,000	Covid Grant
23/04/2021	Red Bus Bistro Company Limited	80,000	Covid Grant
23/04/2021	Catriona Anderson and Robin Hunter, trading as Island Vista	80,000	Covid Grant
23/04/2021	Mary's Meanders Ltd	32,000	Covid Grant
23/04/2021	Local Eyes Tours Ltd	50,000	Covid Grant
23/04/2021	Purple Heather Scottish Tours	50,000	Covid Grant
23/04/2021	Drams Scotland Limited	32,000	Covid Grant
23/04/2021	Bruce's Scotland Tours	32,000	Covid Grant
23/04/2021	Hidden Scotland LTD	32,000	Covid Grant
23/04/2021	Personal Tours of the UK Ltd.	32,000	Covid Grant
23/04/2021	Experience Scotland's Wild	32,000	Covid Grant
23/04/2021	Locos Travel International LTD.	32,000	Covid Grant
23/04/2021	Invergordon Tours Ltd.	32,000	Covid Grant
20/04/2021	Scottish Youth Hostels Association	128,000	Covid Grant
14/05/2021	Computacenter UK Ltd	78,780	IT equipment
07/05/2021	Carat - GBP only	84,306	Media advertising
25/05/2021	Culture & Sport Glasgow- ES Only	77,500	Event Grant
11/05/2021	Carat (USD)	64,680	Global media advertising
11/05/2021	Carat (USD)	109,140	Global media advertising
11/05/2021	Carat (USD)	227,016	Global media advertising
11/05/2021	Carat (USD)	192,180	Global media advertising
13/05/2021	Royal Highland & Agr. Soc.	500,000	Covid Grant
04/05/2021	Lothian Pension Fund	112,353	Employers pension costs
11/05/2021	Carat (EUR)	405,396	Global media advertising
11/05/2021	PCMA	46,400	Sponsorship
13/05/2021	Sweetspot Group Limited	25,000	Grant funding
04/05/2021	Buck	264,573	Employers pension costs
28/05/2021	Park Place Technologies Ltd	58,929	IT equipment
04/05/2021	Chiene + Tait LLP	53,361	Covid Application Work
04/05/2021	Chiene + Tait LLP	112,035	Covid Application Work
04/05/2021	Chiene + Tait LLP	57,771	Covid Application Work
13/05/2021	Telford's Coaches Ltd	153,000	Covid Grant



04/05/2021	Go to St Kilda (SeaSkye Marine LTD)	32,000	Covid Grant
04/05/2021	Camera Obscura & World of Illusions	80,000	Covid Grant
04/05/2021	Landmark Forest Adventure Park	80,000	Covid Grant
05/05/2021	Motorhome Escapes Ltd	32,000	Covid Grant
05/05/2021	mcrent london ltd	32,000	Covid Grant
05/05/2021	Spaceships UK LTD	32,000	Covid Grant
05/05/2021	Atlas Hire Drive Ltd	32,000	Covid Grant
05/05/2021	Bunk Campers	32,000	Covid Grant
05/05/2021	Open Road Motorhomes Ltd	32,000	Covid Grant
05/05/2021	Caledonian Highview Ltd	32,000	Covid Grant
05/05/2021	Go Explore (Scotland) Ltd	32,000	Covid Grant
05/05/2021	Scottish Tourer	32,000	Covid Grant
05/05/2021	Low Cost Commercials Ltd	32,000	Covid Grant
13/05/2021	Skewbald Ltd	32,000	Covid Grant
04/05/2021	Scotia Global Consulting Ltd	32,000	Covid Grant
04/05/2021	Arran Safari - Mogabout	20,000	Covid Grant
04/05/2021	Heart of Scotland Tours Ltd	80,000	Covid Grant
25/05/2021	Terrier tours (Scotland) LTD sc491979	32,000	Covid Grant
25/05/2021	Inverness Custom Tours	80,000	Covid Grant
11/05/2021	David P McCarthy Ltd	38,752	Covid Grant
11/05/2021	Uniquely Scotland	42,113	Covid Grant
11/05/2021	Scotland for Golf	132,703	Covid Grant
11/05/2021	Drumgolf Tours Ltd	155,370	Covid Grant
11/05/2021	MJD Holidays Ltd	97,654	Covid Grant
11/05/2021	JAJOS Limited	46,810	Covid Grant
11/05/2021	Hart Holidays Limited	130,947	Covid Grant
11/05/2021	Wilderness Scotland Ltd	214,562	Covid Grant
11/05/2021	Macs Adventure Limited	211,126	Covid Grant
11/05/2021	Craigon Golf Limited	101,190	Covid Grant
11/05/2021	Nordic Visitor UK Limited	76,406	Covid Grant
11/05/2021	McLaren Travel Concierge Ltd	51,156	Covid Grant
11/05/2021	Bespoke Golf Tours Limited	25,256	Covid Grant
11/05/2021	Dream Escape Limited	227,194	Covid Grant
11/05/2021	David Harris trading as Bonnie Wee Golf	97,953	Covid Grant
11/05/2021	GolfnScotland Ltd	39,686	Covid Grant
11/05/2021	Go Barging Ltd	156,580	Covid Grant
11/05/2021	ENCAP EVENTS LIMITED	64,941	Covid Grant
11/05/2021	ATS Atlas Travel Solutions Scotland & Ireland Limi	186,751	Covid Grant
11/05/2021	North West Frontiers ltd	58,557	Covid Grant
11/05/2021	Highlands Unbridled Ltd	34,281	Covid Grant
11/05/2021	St Andrews Golf Camp LTD	44,529	Covid Grant
11/05/2021	The Scotland Tours Company Limited	136,231	Covid Grant
11/05/2021	Executive Golf & Leisure Limited	169,820	Covid Grant
11/05/2021	Travelling the Fairways Ltd	165,188	Covid Grant
11/05/2021	Exclusively Scotland Ltd	57,800	Covid Grant
11/05/2021	H&I Adventures Ltd	61,999	Covid Grant
11/05/2021	Rabbie's Solutions LLP	69,474	Covid Grant
11/05/2021	ST ANDREWS GOLF TRAVEL LTD	178,579	Covid Grant
11/05/2021	St Andrews for Golf Ltd	40,636	Covid Grant
11/05/2021	Abbey (UK) Travel Ltd	347,847	Covid Grant
11/05/2021	ARU Limited	108,254	Covid Grant
11/05/2021	Golf Travellers Agency Ltd	143,000	Covid Grant
11/05/2021	Cashel Travel Ltd	185,500	Covid Grant

11/05/2021	Golf Holidays Worldwide Limited	72,322	Covid Grant
11/05/2021	ORKNEY ARCHAEOLOGY TOURS	25,305	Covid Grant
11/05/2021	Latin Travel Limited	149,816	Covid Grant
11/05/2021	Rabbie's Trail Burners Ltd	310,255	Covid Grant
11/05/2021	Proscot Golf Tours Ltd	74,927	Covid Grant
11/05/2021	Wilkinson Travel Services Ltd	78,021	Covid Grant
11/05/2021	Highland Skies Ltd	26,039	Covid Grant
11/05/2021	Connoisseur Golf	163,842	Covid Grant
11/05/2021	Signature Golf UK LTD	49,486	Covid Grant
14/05/2021	Europe Incoming Scotland Ltd	191,273	Covid Grant
14/05/2021	Mypro Golf Ltd	36,479	Covid Grant
14/05/2021	Sleigh Tours Scotland Ltd	111,963	Covid Grant
14/05/2021	Spirit Journeys Ltd	43,252	Covid Grant
14/05/2021	Heatherlea (Scotland) Ltd	110,936	Covid Grant
14/05/2021	Scottish Clans and Castles Ltd	42,520	Covid Grant
14/05/2021	ANGELA SHANLEY ASSOCIATES LTD	280,859	Covid Grant
18/05/2021	Cashel Travel Ltd	185,500	Covid Grant
18/05/2021	ATS Atlas Travel Solutions Scotland & Ireland Limi	186,751	Covid Grant
18/05/2021	Macs Adventure Limited	211,126	Covid Grant
18/05/2021	Wilderness Scotland Ltd	214,562	Covid Grant
18/05/2021	Rabbie's Trail Burners Ltd	310,255	Covid Grant
18/05/2021	Abbey (UK) Travel Ltd	347,847	Covid Grant
26/05/2021	E-Voyages Scotland Limited	236,789	Covid Grant
26/05/2021	Hebridean Island Cruises Limited	282,616	Covid Grant
26/05/2021	Premiership Experience Limited	66,070	Covid Grant
26/05/2021	Travel Europe Edinburgh: Rob Roy Tours Ltd.	127,219	Covid Grant
26/05/2021	McKinlay Kidd Limited	169,306	Covid Grant
26/05/2021	Jac Travel Ltd	310,103	Covid Grant
26/05/2021	Golf Scotland Ltd	192,500	Covid Grant
26/05/2021	St Andrew's College Language Schools Ltd	180,497	Covid Grant
26/05/2021	Glory Days Limited	54,000	Covid Grant
26/05/2021	Absolute Escapes Limited	180,937	Covid Grant
26/05/2021	Tour Partner Group UK LTD	309,183	Covid Grant
26/05/2021	Links Golf Tours St Andrews Limited	282,490	Covid Grant
26/05/2021	Andrew Burnet & Company Ltd	46,684	Covid Grant
26/05/2021	K&N Travel Associates Ltd	118,583	Covid Grant
12/05/2021	University of Edinburgh Accommodation	150,000	Covid Grant
25/06/2021	XMA Ltd	31,613	IT equipment
22/06/2021	Orkney Islands Council - ES	28,000	RTIF Grant
18/06/2021	R&A Championships Ltd	324,686	Exhibition services
18/06/2021	Carat - GBP only	95,424	Media advertising
01/06/2021	New Mind Internet Consultancy	159,930	Destination management system
15/06/2021	City of Edinburgh Council	51,394	Rates
15/06/2021	City of Edinburgh Council	51,394	Rates
15/06/2021	City of Edinburgh Council	52,761	Rates
04/06/2021	Lothian Pension Fund	118,325	Employers pension costs
30/06/2021	Lothian Pension Fund	128,279	Employers pension costs
04/06/2021	Buck	267,040	Employers pension costs
30/06/2021	Buck	289,000	Employers pension costs
29/06/2021	Qualtrics LLC	39,375	Software License
11/06/2021	Fenix Media Ltd t/a Pulsar	43,200	Software License

03/06/2021	Hebridean Island Cruises Limited	282,616	Covid Grant
03/06/2021	Tour Partner Group UK LTD	309,183	Covid Grant
03/06/2021	Jac Travel Ltd	310,103	Covid Grant
03/06/2021	St Andrew's College Language Schools Ltd	180,497	Covid Grant
03/06/2021	McKinlay Kidd Limited	169,306	Covid Grant
09/06/2021	International Summer School for Teens Ltd	112,155	Covid Grant
01/06/2021	The Dunblane Motor Company Limited	25,759	Covid Grant
20/07/2021	Carat - GBP only	39,216	Media advertising
30/07/2021	Carat - GBP only	48,180	Media advertising
30/07/2021	Loch Lomond/Trossachs Nat. Park	28,000	RTIF Grant
30/07/2021	Loch Lomond/Trossachs Nat. Park	28,000	RTIF Grant
23/07/2021	Glasgow International Piping	30,000	Event Grant
23/07/2021	AWG Group Ltd	50,736	Rent
23/07/2021	AWG Group Ltd	50,736	Rent
23/07/2021	AWG Group Ltd	50,736	Rent
23/07/2021	WhiteSpace	25,680	Digital creative
27/07/2021	Edinburgh Int. Film Festival	55,000	Event Grant
20/07/2021	The Highland Council	52,673	RTIF Grant
20/07/2021	The Highland Council	103,728	RTIF Grant
01/07/2021	Royal Highland & Agr. Soc.	150,000	Event Grant
30/07/2021	City of Edinburgh Council	25,200	RTIF Grant
23/07/2021	Underbelly Ltd	138,518	Event Grant
30/07/2021	Perth & Kinross Council - ES Gra	28,000	RTIF Grant
30/07/2021	Perth & Kinross Council - ES Gra	117,869	RTIF Grant
30/07/2021	Cairngorms National Park Auth	28,000	RTIF Grant
30/07/2021	Phoenix Life Limited c/o JLL	48,000	Rent
23/07/2021	Summerhall Management Ltd	82,855	Event Grant
27/07/2021	Assembly Festival Ltd	135,818	Event Grant
16/07/2021	Lang Atholl Ltd	35,409	Covid Grant
04/08/2021	Edinburgh Inter. Festival Soc.	255,000	Event Grant
24/08/2021	Carat - GBP only	54,227	Media advertising
24/08/2021	Carat - GBP only	39,216	Media advertising
27/08/2021	Carat - GBP only	39,972	Media advertising
27/08/2021	Carat - GBP only	172,644	Media advertising
27/08/2021	Carat - GBP only	46,775	Media advertising
27/08/2021	Union Advertising Limited	102,900	Advertising production
03/08/2021	Softcat Ltd	60,000	Licensing
18/08/2021	Softcat Ltd	149,871	Licensing
18/08/2021	Softcat Ltd	125,446	Licensing
18/08/2021	Culture & Sport Glasgow- ES Only	120,000	Event Grant
03/08/2021	Lothian Pension Fund	123,320	Employers pension costs
27/08/2021	Lothian Pension Fund	127,718	Employers pension costs
24/08/2021	Edinburgh Festival Fringe SocLtd	72,250	Event Grant
03/08/2021	Buck	278,268	Employers pension costs
31/08/2021	Fife Council - RTIF	187,500	RTIF Grant
04/08/2021	Venue 45 Ltd	90,679	Event Grant
25/08/2021	Caspio Inc	30,000	Software License
04/08/2021	Pleasance Theatre Trust Ltd	144,176	Event Grant
21/09/2021	Indigo Television Ltd	60,000	Sponsorship
23/09/2021	Lochaber Chamber of Commerce	60,000	Destination & Sector Marketing Grant
23/09/2021	Orkney Islands Council - ES	60,000	Destination & Sector Marketing Grant

17/09/2021	Visit Inverness Loch Ness Ltd	80,000	Destination & Sector Marketing Grant
17/09/2021	BASC	40,000	Destination & Sector Marketing Grant
21/09/2021	Discover Clackmannanshire Ltd	40,000	Destination & Sector Marketing Grant
06/09/2021	Carat - GBP only	37,879	Media advertising
17/09/2021	Outer Hebrides Tourism CIC	60,000	Destination & Sector Marketing Grant
21/09/2021	Love Loch Lomond	50,000	Destination & Sector Marketing Grant
17/09/2021	Sail Scotland Ltd	60,000	Destination & Sector Marketing Grant
23/09/2021	Scottish Tourism Alliance	60,000	Destination & Sector Marketing Grant
23/09/2021	Scottish Tourist Guides Assoc.	40,000	Destination & Sector Marketing Grant
23/09/2021	Argyll and the Isles Tourism	60,000	Destination & Sector Marketing Grant
23/09/2021	Shetland Islands Council	60,000	Destination & Sector Marketing Grant
17/09/2021	Cairngorms Business P'ship Ltd	60,000	Destination & Sector Marketing Grant
17/09/2021	Scottish Cyclists Union	50,000	Destination & Sector Marketing Grant
17/09/2021	The Rocket Group	59,678	Exhibition services
21/09/2021	Stirling Council - For use by ES	70,000	Destination & Sector Marketing Grant
23/09/2021	Renfrewshire Council	40,000	Destination & Sector Marketing Grant
23/09/2021	North Coast 500 Ltd	50,000	Destination & Sector Marketing Grant
17/09/2021	Aberdeen & Abdnshire Tourism Co T/A VisitAberdeenshire	90,000	Destination & Sector Marketing Grant
23/09/2021	Scottish Gardens Network Limited	40,000	Destination & Sector Marketing Grant
17/09/2021	Perth & Kinross Council - ES Gra	70,000	Destination & Sector Marketing Grant
23/09/2021	Visit Arran Ltd.	40,000	Destination & Sector Marketing Grant
23/09/2021	Venture North Cooperative Ltd	50,000	Destination & Sector Marketing Grant
23/09/2021	East Lothian Council-ES Only	40,000	Destination & Sector Marketing Grant
21/09/2021	Visit Moray Speyside	50,000	Destination & Sector Marketing Grant
03/09/2021	Buck	282,145	Employers pension costs
17/09/2021	The Coig	60,000	Destination & Sector Marketing Grant
21/09/2021	Scotland's Best B&B's	40,000	Destination & Sector Marketing Grant
23/09/2021	Scottish Independent Hostels	50,000	Destination & Sector Marketing Grant
17/09/2021	Glasgow Life	90,000	Destination & Sector Marketing Grant

24/09/2021	Scottish Incoming Golf Tour Association	50,000	Destination & Sector Marketing Grant
23/09/2021	Visit South West Scotland	50,000	Destination & Sector Marketing Grant
24/09/2021	Northstar Travel Media Limited (GBP)	83,203	Exhibition services
17/09/2021	Visit Dundee	70,000	Destination & Sector Marketing Grant
08/10/2021	EventIt Exhibitions Limited	35,000	Event Grant
05/10/2021	Angus Council	50,000	Destination & Sector Marketing Grant
05/10/2021	Carat - GBP only	35,466	Media advertising
05/10/2021	Carat - GBP only	39,184	Media advertising
05/10/2021	Carat - GBP only	136,233	Media advertising
05/10/2021	Carat - GBP only	53,583	Media advertising
15/10/2021	Carat - GBP only	58,114	Media advertising
22/10/2021	Union Advertising Limited	102,588	Advertising production
05/10/2021	Dundee City Council - BTU Support	40,000	Destination & Sector Marketing Grant
22/10/2021	Rare Management Ltd	64,997	Event Grant
06/10/2021	Carat (USD)	34,839	Global media advertising
28/10/2021	Carat (USD)	46,732	Global media advertising
05/10/2021	Loch Ness Marathon Ltd	29,750	Scotland's Events Recovery Fund
05/10/2021	Wild Scotland	60,000	Destination & Sector Marketing Grant
26/10/2021	Vision Mechanics	29,750	Scotland's Events Recovery Fund
29/10/2021	The Rocket Group	49,312	Exhibition services
05/10/2021	Assoc of Scotland's Self Caterer	60,000	Destination & Sector Marketing Grant
05/10/2021	City of Edinburgh Council	90,000	Destination & Sector Marketing Grant
08/10/2021	Lothian Pension Fund	130,543	Employers pension costs
29/10/2021	Lothian Pension Fund	129,530	Employers pension costs
05/10/2021	Caledonian Concepts	29,750	Scotland's Events Recovery Fund
06/10/2021	BloomReach BV	190,035	Social media software
28/10/2021	PCMA	25,000	Partnership Work
08/10/2021	Sweetspot Group Limited	50,000	Event Grant
08/10/2021	IMG UK Ltd	800,000	Woman's Scottish Open
08/10/2021	IMG UK Ltd	280,000	Woman's Scottish Open
15/10/2021	Visit West Lothian	40,000	Destination & Sector Marketing Grant
12/10/2021	Brand Oath Ltd	25,440	World Athletic Indoor Championship 2024
08/10/2021	Buck	283,860	Employers pension costs
29/10/2021	Buck	282,878	Employers pension costs
05/10/2021	North East 250	50,000	Destination & Sector Marketing Grant
29/10/2021	BMG Research Ltd	31,022	Tourism Research
08/10/2021	South of Scotland Destination Alliance	60,000	Destination & Sector Marketing Grant
08/10/2021	Scottish Guest House and Bed and Breakfast Association	40,000	Destination & Sector Marketing Grant

12/10/2021	Scotland Where Golf Began	50,000	Destination & Sector Marketing Grant
15/10/2021	SnowSport Scotland LTD	50,000	Destination & Sector Marketing Grant
15/10/2021	Falkirk Council - Funds	50,000	Destination & Sector Marketing Grant
15/11/2021	21CC Group Ltd	30,000	Recovery Fund
15/11/2021	Knockhill Racing Circuit Ltd	29,750	Recovery Fund
15/11/2021	Argyll & Bute Council	28,000	RTIF Grant
19/11/2021	Argyll & Bute Council	30,000	RTIF Grant
30/11/2021	Reed Exhibitions-EUR	140,765	Exhibition services
05/11/2021	Carat - GBP only	94,698	Media advertising
05/11/2021	Carat - GBP only	39,905	Media advertising
05/11/2021	Carat - GBP only	83,096	Media advertising
05/11/2021	Carat - GBP only	39,914	Media advertising
23/11/2021	Carat - GBP only	66,795	Media advertising
23/11/2021	Carat - GBP only	81,374	Media advertising
05/11/2021	Carat - GBP only	35,769	Media advertising
23/11/2021	Carat - GBP only	49,023	Media advertising
19/11/2021	Carat - GBP only	83,043	Media advertising
23/11/2021	Carat - GBP only	165,059	Media advertising
15/11/2021	E-see International Ltd	30,855	Software License
26/11/2021	Union Advertising Limited	60,000	Advertising production
05/11/2021	Loch Lomond/Trossachs Nat. Park	187,500	RTIF Grant
23/11/2021	Borders Book Festival	28,000	Recovery Fund
23/11/2021	Scottish Natural Heritage	29,102	Event Grant
19/11/2021	Shetland Islands Council	187,500	RTIF Grant
05/11/2021	AWG Group Ltd	50,041	Rent
05/11/2021	AWG Group Ltd	50,041	Rent
05/11/2021	AWG Group Ltd	50,041	Rent
23/11/2021	WhiteSpace	42,588	Digital creative
19/11/2021	The Rocket Group	77,800	Exhibition services
19/11/2021	The Highland Council	76,800	RTIF Grant
02/11/2021	Royal Highland & Agr. Soc.	100,000	Event Grant
26/11/2021	APS Group (Scotland) Ltd	59,320	Printing
23/11/2021	Carat (CAD)	52,182	Global media advertising
15/11/2021	Stirling Council	25,734	Rent
15/11/2021	Hidden Door Charitable Company Ltd	28,000	Recovery Fund
17/11/2021	Dandelion 2022 Ltd	120,000	Festival 22
17/11/2021	Dandelion 2022 Ltd	29,506	Festival 22
25/11/2021	Dandelion 2022 Ltd	452,277	Festival 22
15/11/2021	Phoenix Life Limited c/o JLL	48,000	Rent
09/12/2021	Insight Direct (UK) Ltd	165,584	IT Support
23/12/2021	Cameron Presentations Ltd-Giffn	177,389	Exhibition services
21/12/2021	Edinburgh Inter. Festival Soc.	45,000	Event Grant
23/12/2021	Carat - GBP only	26,563	Media advertising
23/12/2021	Carat - GBP only	82,260	Media advertising
03/12/2021	Softcat Ltd	179,432	Licensing
02/12/2021	WhiteSpace	25,739	Digital creative
02/12/2021	WhiteSpace	49,174	Digital creative
02/12/2021	WhiteSpace	190,847	Digital creative
14/12/2021	The Highland Council	26,805	RTIF Grant
03/12/2021	Lothian Pension Fund	134,018	Employers pension costs
08/12/2021	Carat (EUR)	364,920	Global media advertising

08/12/2021	Falcon Social	25,130	Social media software
08/12/2021	Falcon Social	34,584	Social media software
06/12/2021	Union Cycliste Internationale	1,440,000	CWC host fee
23/12/2021	Sweetspot Group Limited	50,000	Event Grant
09/12/2021	IMG UK Ltd	200,000	Event Grant
03/12/2021	Buck	278,517	Employers pension costs
23/12/2021	World Congress of Soil Science 2022	25,000	Event Grant
03/12/2021	Dandelion 2022 Ltd	452,277	Festival 22
08/12/2021	Dandelion 2022 Ltd	452,277	Festival 22
16/12/2021	Dandelion 2022 Ltd	822,919	Festival 22
10/12/2021	Pleasance Theatre Trust Ltd	25,443	Event Grant
02/12/2021	Stand Ltd	118,632	Film production
23/12/2021	Enduro Sports Organisation Ltd	40,000	Event Grant
23/12/2021	Core Concept Security Ltd t/a Core Concept Strategy	26,410	Media monitoring
11/01/2022	P G A European Tour	900,000	Scottish Open Sponsorship
11/01/2022	P G A European Tour	900,000	Scottish Open Sponsorship
14/01/2022	R&A Championships Ltd	90,000	Event Grant
14/01/2022	R&A Championships Ltd	210,000	Event Grant
07/01/2022	Carat - GBP only	40,551	Media advertising
07/01/2022	Carat - GBP only	30,584	Media advertising
21/01/2022	Carat - GBP only	52,800	Media advertising
21/01/2022	Carat - GBP only	46,497	Media advertising
21/01/2022	Carat - GBP only	83,281	Media advertising
21/01/2022	Carat - GBP only	64,416	Media advertising
21/01/2022	Carat - GBP only	57,860	Media advertising
21/01/2022	Carat - GBP only	53,019	Media advertising
21/01/2022	Carat - GBP only	112,983	Media advertising
21/01/2022	Carat - GBP only	101,971	Media advertising
21/01/2022	Carat - GBP only	28,539	Media advertising
21/01/2022	Carat - GBP only	54,245	Media advertising
21/01/2022	Carat - GBP only	88,795	Media advertising
21/01/2022	Carat - GBP only	62,337	Media advertising
21/01/2022	Carat - GBP only	85,859	Media advertising
21/01/2022	Carat - GBP only	50,985	Media advertising
21/01/2022	Carat - GBP only	29,491	Media advertising
25/01/2022	EDF Energy	30,493	Electricity
28/01/2022	Softcat Ltd	44,964	Licensing
24/01/2022	Carat (USD)	428,882	Global media advertising
24/01/2022	Carat (USD)	87,086	Global media advertising
24/01/2022	Reed Exhibitions (USD)	28,000	Exhibition Attendance
11/01/2022	The Highland Council	75,672	RTIF Grant
11/01/2022	The Highland Council	120,000	RTIF Grant
18/01/2022	The Highland Council	30,000	RTIF Grant
18/01/2022	The Highland Council	73,682	RTIF Grant
07/01/2022	Lothian Pension Fund	131,099	Employers pension costs
28/01/2022	Lothian Pension Fund	131,778	Employers pension costs
14/01/2022	Underbelly Ltd	115,000	Event Grant
07/01/2022	Museums Galleries Scotland	184,948	Year of Stories Partnership
14/01/2022	Stackla Limited	25,800	Content Software
28/01/2022	IMG UK Ltd	120,000	Sponsorship
07/01/2022	Buck	279,202	Employers pension costs
28/01/2022	Buck	277,704	Employers pension costs
18/01/2022	West Lothian Council	83,854	RTIF Grant

25/01/2022	Phoenix Life Limited c/o JLL	48,000	Rent
21/01/2022	Curated Place	34,000	Event Grant
18/02/2022	Carat - GBP only	31,538	Media advertising
25/02/2022	Carat - GBP only	85,859	Media advertising
25/02/2022	Carat - GBP only	50,985	Media advertising
25/02/2022	Carat - GBP only	199,020	Media advertising
25/02/2022	New Mind Internet Consultancy	189,240	Destination management system
07/02/2022	Softcat Ltd	28,800	IT Services
23/02/2022	Carat (USD)	37,525	Global media advertising
23/02/2022	Carat (USD)	96,300	Global media advertising
23/02/2022	Carat (USD)	198,626	Global media advertising
23/02/2022	Carat (USD)	61,647	Global media advertising
01/02/2022	The Highland Council	205,278	RTIF Grant
25/02/2022	The Highland Council	42,138	RTIF Grant
25/02/2022	The Highland Council	182,560	RTIF Grant
25/02/2022	The Highland Council	30,000	RTIF Grant
16/02/2022	Hillside Outside Ltd	35,000	Events Recovery Fund
11/02/2022	City of Edinburgh Council	66,600	Pension Transfer Services
22/02/2022	Stirling Council - For use by ES	137,846	RTIF Grant
25/02/2022	Leisure and Culture Dundee	30,000	Events Recovery Fund
01/02/2022	Perth & Kinross Council - ES Gra	187,500	RTIF Grant
07/02/2022	British Pharmacological Society	25,000	Event Grant
02/02/2022	Frame Creative PR Limited	33,674	Video Production
25/02/2022	Enduro Sports Organisation Ltd	25,000	Event Grant
18/03/2022	UserZoom Limited	27,600	Web services
24/03/2022	Lochaber Chamber of Commerce	42,000	Destination and Sector Fund
25/03/2022	Orkney Islands Council - ES	78,000	RTIF Grant
31/03/2022	Orkney Islands Council - ES	42,000	Destination and Sector Fund
28/03/2022	Visit Inverness Loch Ness Ltd	80,000	Destination and Sector Fund
24/03/2022	Insight Direct (UK) Ltd	40,324	IT supplies
31/03/2022	Angus Council	25,000	Destination and Sector Fund
31/03/2022	Angus Council	28,000	RTIF Grant
10/03/2022	Argyll & Bute Council	80,400	RTIF Grant
28/03/2022	PSP Media Group Ltd	120,000	Event sponsorship
25/03/2022	R&A Championships Ltd	100,200	Event sponsorship
08/03/2022	Computacenter UK Ltd	65,559	IT equipment
31/03/2022	Edinburgh Inter. Festival Soc.	70,000	Event Grant
18/03/2022	Carat - GBP only	61,844	Media advertising
18/03/2022	Carat - GBP only	39,546	Media advertising
18/03/2022	Carat - GBP only	30,223	Media advertising
18/03/2022	Carat - GBP only	50,985	Media advertising
22/03/2022	Carat - GBP only	67,899	Media advertising
22/03/2022	Carat - GBP only	199,020	Media advertising
22/03/2022	Carat - GBP only	85,859	Media advertising
22/03/2022	Carat - GBP only	61,925	Media advertising
22/03/2022	Carat - GBP only	59,990	Media advertising
22/03/2022	Carat - GBP only	199,020	Media advertising
23/03/2022	Carat - GBP only	84,899	Media advertising
23/03/2022	Carat - GBP only	59,935	Media advertising
23/03/2022	Carat - GBP only	81,018	Media advertising
23/03/2022	Carat - GBP only	75,000	Media advertising
24/03/2022	Carat - GBP only	102,124	Media advertising
24/03/2022	Carat - GBP only	35,994	Media advertising



24/03/2022	Carat - GBP only	263,956	Media advertising
24/03/2022	Carat - GBP only	788,270	Media advertising
24/03/2022	Carat - GBP only	169,598	Media advertising
25/03/2022	Carat - GBP only	71,988	Media advertising
25/03/2022	Carat - GBP only	71,968	Media advertising
25/03/2022	Carat - GBP only	503,871	Media advertising
25/03/2022	Carat - GBP only	241,809	Media advertising
25/03/2022	Carat - GBP only	28,353	Media advertising
25/03/2022	Carat - GBP only	47,992	Media advertising
28/03/2022	Carat - GBP only	50,985	Media advertising
28/03/2022	Carat - GBP only	839,862	Media advertising
28/03/2022	Carat - GBP only	101,961	Media advertising
28/03/2022	Carat - GBP only	31,837	Media advertising
31/03/2022	Carat - GBP only	28,407	Media advertising
31/03/2022	Carat - GBP only	85,835	Media advertising
31/03/2022	Carat - GBP only	56,138	Media advertising
31/03/2022	Carat - GBP only	85,859	Media advertising
31/03/2022	Carat - GBP only	60,202	Media advertising
28/03/2022	Outer Hebrides Tourism CIC	42,000	Destination and Sector Fund
31/03/2022	Glasgow Film Theatre	31,500	Event Grant
22/03/2022	Union Advertising Limited	25,738	Advertising production
22/03/2022	Union Advertising Limited	27,000	Advertising production
22/03/2022	Union Advertising Limited	340,200	Advertising production
24/03/2022	Love Loch Lomond	25,000	Destination and Sector Fund
22/03/2022	Loch Lomond/Trossachs Nat. Park	112,500	RTIF Grant
25/03/2022	Izon Projects Ltd	35,822	iCentre Refurbishment
18/03/2022	Rare Management Ltd	166,813	Event Grant
01/03/2022	Culture & Sport Glasgow- ES Only	85,000	Event Grant
18/03/2022	Culture & Sport Glasgow- ES Only	80,000	Event Grant
18/03/2022	Culture & Sport Glasgow- ES Only	26,000	Event Grant
28/03/2022	Culture & Sport Glasgow- ES Only	85,000	Event Grant
01/03/2022	Carat (USD)	503,799	Global media advertising
01/03/2022	Carat (USD)	59,721	Global media advertising
15/03/2022	Carat (USD)	192,731	Global media advertising
29/03/2022	Carat (USD)	95,157	Global media advertising
29/03/2022	Carat (USD)	60,419	Global media advertising
29/03/2022	Carat (USD)	79,800	Global media advertising
29/03/2022	Carat (USD)	64,200	Global media advertising
29/03/2022	Carat (USD)	64,200	Global media advertising
29/03/2022	Carat (USD)	60,600	Global media advertising
29/03/2022	Carat (USD)	38,520	Global media advertising
29/03/2022	Carat (USD)	78,000	Global media advertising
29/03/2022	Carat (USD)	52,061	Global media advertising
30/03/2022	Carat (USD)	312,843	Global media advertising
30/03/2022	Carat (USD)	68,535	Global media advertising
30/03/2022	Carat (USD)	52,387	Global media advertising
24/03/2022	Sail Scotland Ltd	42,000	Destination and Sector Fund
25/03/2022	Scottish Tourism Alliance	42,000	Grant funding
22/03/2022	Glasgow City Council	77,270	Rates
31/03/2022	Glasgow City Council	33,973	Rates
24/03/2022	Argyll and the Isles Tourism	42,000	Destination and Sector Fund
25/03/2022	Shetland Islands Council	114,520	RTIF Grant
31/03/2022	Shetland Islands Council	150,000	RTIF Grant
25/03/2022	Wild Scotland	42,000	Destination and Sector Fund

18/03/2022	WhiteSpace	28,275	Digital creative
25/03/2022	WhiteSpace	42,000	Digital creative
24/03/2022	Cairngorms Business P'ship Ltd	42,000	Destination and Sector Fund
31/03/2022	Scottish Cyclists Union	25,000	Destination and Sector Fund
28/03/2022	British Cycling Events	120,000	Event Grant
31/03/2022	British Cycling Events	75,000	Event Grant
15/03/2022	The Highland Council	44,209	RTIF Grant
15/03/2022	The Highland Council	45,403	RTIF Grant
15/03/2022	The Highland Council	33,813	RTIF Grant
18/03/2022	The Highland Council	62,237	RTIF Grant
18/03/2022	The Highland Council	90,000	RTIF Grant
22/03/2022	The Highland Council	64,663	RTIF Grant
28/03/2022	The Highland Council	88,816	RTIF Grant
31/03/2022	The Highland Council	62,500	Event Grant
28/03/2022	Assoc of Scotland's Self Caterer	42,000	Destination and Sector Fund
31/03/2022	City of Edinburgh Council	90,000	Destination and Sector Fund
15/03/2022	Stirling Council - For use by ES	28,736	RTIF Grant
31/03/2022	Stirling Council - For use by ES	50,000	Destination and Sector Fund
31/03/2022	Renfrewshire Council	28,000	RTIF Grant
10/03/2022	Dumfries & Galloway Cncil - ES	36,000	RTIF Grant
08/03/2022	Lothian Pension Fund	132,696	Employers pension costs
24/03/2022	Lothian Pension Fund	131,737	Employers pension costs
01/03/2022	Carat (EUR)	42,717	Global media advertising
29/03/2022	Carat (EUR)	266,306	Global media advertising
29/03/2022	Carat (EUR)	132,000	Global media advertising
29/03/2022	Carat (EUR)	27,200	Global media advertising
29/03/2022	Carat (EUR)	197,288	Global media advertising
29/03/2022	Carat (EUR)	151,698	Global media advertising
29/03/2022	Carat (EUR)	25,680	Global media advertising
29/03/2022	Carat (EUR)	28,188	Global media advertising
30/03/2022	Carat (EUR)	313,553	Global media advertising
15/03/2022	Carat (CAD)	64,200	Global media advertising
15/03/2022	Carat (CAD)	203,947	Global media advertising
15/03/2022	Carat (CAD)	49,744	Global media advertising
29/03/2022	Carat (CAD)	38,520	Global media advertising
30/03/2022	Carat (CAD)	240,000	Global media advertising
30/03/2022	Carat (CAD)	170,400	Global media advertising
29/03/2022	Carat (AUD)	107,143	Global media advertising
31/03/2022	Electric Theatre Workshop - ES	25,000	Event Grant
24/03/2022	North Coast 500 Ltd	25,000	Destination and Sector Fund
28/03/2022	Aberdeen & Abdnshire Tourism Co T/A VisitAberdeensire	90,000	Destination and Sector Fund
08/03/2022	Perth & Kinross Council - ES Gra	121,146	RTIF Grant
25/03/2022	Perth & Kinross Council - ES Gra	70,721	RTIF Grant
25/03/2022	Perth & Kinross Council - ES Gra	112,500	RTIF Grant
28/03/2022	Dumfries & Galloway Council	28,000	RTIF Grant
28/03/2022	Dumfries & Galloway Council	28,000	RTIF Grant
25/03/2022	Venture North Cooperative Ltd	25,000	Destination and Sector Fund
15/03/2022	East Lothian Council-ES Only	68,764	RTIF Grant
31/03/2022	Vohkus Ltd	57,262	IT supplies
28/03/2022	Flexiform Business Furniture Ltd	40,182	IT supplies
25/03/2022	Visit Moray Speyside	25,000	Destination and Sector Fund
10/03/2022	Buck	277,945	Employers pension costs
28/03/2022	Buck	282,484	Employers pension costs

15/03/2022	West Lothian Council	50,312	RTIF Grant
24/03/2022	The Coig	42,000	Destination and Sector Fund
31/03/2022	North East 250	25,000	Destination and Sector Fund
24/03/2022	Scottish Independent Hostels	25,000	Destination and Sector Fund
25/03/2022	Scottish Incoming Golf Tour Association	25,000	Destination and Sector Fund
22/03/2022	Moray Council	276,852	RTIF Grant
28/03/2022	Visit South West Scotland	25,000	Destination and Sector Fund
08/03/2022	Clackmannanshire Council	55,707	RTIF Grant
28/03/2022	Fife Council - RTIF	112,500	RTIF Grant
31/03/2022	Fife Council - RTIF	28,000	RTIF Grant
15/03/2022	Aberdeenshire Council - RTIF	140,289	RTIF Grant
22/03/2022	Aberdeenshire Council - RTIF	144,242	RTIF Grant
22/03/2022	Aberdeenshire Council - RTIF	58,511	RTIF Grant
31/03/2022	Aberdeenshire Council - RTIF	26,928	RTIF Grant
31/03/2022	Aberdeenshire Council - RTIF	83,437	RTIF Grant
31/03/2022	BMG Research Ltd	32,573	Campaign Contribution
25/03/2022	South of Scotland Destination Alliance	42,000	Destination and Sector Fund
31/03/2022	Storm ID Ltd	65,616	Tourism Observatory
31/03/2022	Festival 2022	612,648	Campaign Contribution
24/03/2022	Scotland Where Golf Began	25,000	Destination and Sector Fund
29/03/2022	Shanghai Ctrip Business Co. Ltd	75,000	Agency Fees
31/03/2022	SnowSport Scotland LTD	25,000	Destination and Sector Fund
31/03/2022	Falkirk Council - Funds	25,000	Destination and Sector Fund
31/03/2022	Falkirk Council - Funds	25,200	RTIF Grant
15/03/2022	The Travel Foundation	25,000	Destination and Sector Fund
28/03/2022	Dandelion 2022 Ltd	1,533,667	Festival 22
01/03/2022	IEEE	28,000	Event Grant
28/03/2022	Visit Dundee	70,000	Destination and Sector Fund
28/03/2022	Hugh McNally	47,250	Office Refurbishment